









ANNUAL OPERATIONAL PLAN 2025 - 2026

DATE OF TABLING 08 APRIL 2025

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OFFICIAL SIGN-OFF

Support and Development

Technology Development

Education and Training

Programme 4: Veterinary Services

Dr. C Mnqeta

It is hereby certified that this Amended Annual Operational Plan:

- Was compiled by the management of the Department of Rural Development and Agrarian Reform under the guidance of the acting Head of Department.
- Considers all the relevant factors that have necessitated the amendments and they are as follows:
- Accurately reflects the Impact, Outcomes and Outputs, which the Department of Rural Development and Agrarian Reform will endeavour to achieve over the period 2025 – 2026 and is aligned to the Annual Performance Plan that is herewith submitted.

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Programme 2: Sustainable Resource	J	1)
Management		

Mr M Macanda	Signature:	
Acting Programme 3: Farmer		

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Ms. V Majola	Signature:	Manager 1
Programme 6: Agricultural		
Economic Services		

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Programme 7: Structured Agricultural		

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Programme 8: Rural Development

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Ms. S Mzantsi
Chief Financial Officer

Signature:

Approved by:

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PART

STRATEGIC OVERVIEW

I. STRATEGIC OVERVIEW

VISION

A thriving sustainable agriculture and agro-processing value chains, driving inclusive economic growth and food security for all.

MISSION

To drive agriculture and agro-processing through inclusive partnerships, sustainable and innovative agricultural practices, promote local and international trade and biased towards commercialization of smallholder farmers.

VALUES

Our values are driven by making an IMPACT – not only as an acronym, but as a reflection of our daily commitment to ethical, responsive, and people-focused service delivery.

I - Integrity

We act with honesty, transparency, and ethical responsibility, upholding the highest standards of professionalism while respecting the dignity and rights of others.

M - Mutual Respect

We value the contributions and diverse perspectives of all individuals. We treat one another with fairness, courtesy, and professionalism in pursuit of our shared goals.

P - People-Centredness

We place the people we serve at the heart of our work. We engage equitably, collaborate effectively, and strive for excellence in service delivery that improves lives and livelihoods.

A - Adaptability

We are responsive and flexible in a constantly changing environment. We welcome innovation, adopt new technologies, and seek continuous improvement to remain effective and relevant.

C - Collaboration

Bambisanani – We work hand in hand across sectors, institutions, and communities, recognising that collective efforts yield greater and more lasting results than individual action.

T - Transformation

We are committed to sustainable, inclusive agricultural growth. Through innovation, empowerment, and excellence, we drive change that redresses past inequalities, promotes environmental stewardship, and secures a better future for generations to come.







2. PROGRAMME I: ADMINISTRATION

Purpose: To manage and formulate policy directives and priorities and to ensure there is appropriate support service to all other programmes with regard to finance, personnel, information, communication and procurement.

2.1 Sub-Programme 1.1: Office of the MEC

Purpose: To set priorities and political directives in order to meet the needs of clients. (For the efficient running of the MECs office).

				Act	tivities,	Fimeframes and Budgets				
Output		Output Indicator	Annual Targets		arterly argets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Political oversight	1.1.1	Number of performance		QI	2	Invitations to senior	Monthly	15	Availability of the	Chief of Staff
provided		reviewal sessions held with senior management		Q2	3	management for the meeting, Organize Venue, Prepare	Monthly	3	MEC	
				Q3	3	Agenda, Register.	Monthly	3		
				Q4	2		Monthly	3		5
	1.1.2	Number of performance		QΙ	3	Invitations to ECRDA Board,	/	15	Availability of	
		review sessions held with departmental entity and colleges		Q2	3	Fort Cox and TARDI Councils for the meeting, Organize Venue, Prepare Agenda, Register.	Maria III	3	the MEC	
				Q3	3			3		
				Q4	3		Monthly	3		
		Number of MEC's engagements with Stakeholders to ensure optimum Alignment of the Department	30 C	QΙ	6	Receive invites from (IGR/	,	21	On the requests submitted through the office of the MEC	
				Q2	10	MinMec/ MuniMec) and Private Enterprise to reflect	M = = 4 -	280		
				Q3	10	on various issues that affects the Department within the	Monthly	160		
				Q4	4	Rural Development priorities.	Monthly	180		
						Convene (IGR /MinMec /MuniMec) and Private Enterprise meetings based on the mandate of the Department and National Outcomes.				

	Activities, Timeframes and Budgets												
Output Output Indicator		Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	· ·	Dependencies	Responsibility					
				Organise media slots for the MEC to promote the Department and its programmes.									

2.2 Sub-Programme 1.2: Senior Management

Purpose: To translate policies and priorities into strategies and programmes for effective service delivery and to manage, monitor and control performance.

				Ac	tivities,	Timeframes and Budgets							
Output	Output Indicator		Annual Quarterly Targets		_	Activities	Timeframes (I April 2025– 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility			
Governance		Number of strategic		QΙ	ı	Conduct management meetings		-		Director:			
committees held to enhance effective		leadership sessions held to enhance efficiency in the		Q2	ı	for strategic decisions and monitor implementation of	Cont 7/17	-	Top and Executive	Executive Support			
oversight in the department (Ethics, Risk		Department.		Q3	I	strategic decisions that have	Dec 2025	-	management				
& Audit				Q4	I	been undertaken.	March 2026	-					
		co eff de			Number of governance committees held to enhance effective oversight in the department (Ethics, Risk & Audit)		QΙ	3	Prepare invitations & meeting pack with reports, for members of the three committees (Ethics, Risk, and Audit committee).	,	-	Personal Assistant and ICT systems	CAE & CRO
							Conduct 4th Quarter Risk Management Committee, and Audit Committee meetings to review respective governance matters.	,	236	Attendance of Executive, Top Management and Committee members			
								Prepare payment of the independent Chairperson for both Risk & Audit committee including members of the AC.					
				Q2	3	Prepare invitations & meeting pack with reports, for members of the three committees (Ethics, Risk and Audit Committee.	,		Personal Assistant and ICT systems	CAE & CRO			

Activities, Timeframes and Budgets											
Output	Output Indicator	Annual Targets		arterly rgets	Activities	Timeframes (I April 2025– 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility		
					Conduct 1st Quarter Risk Management Committee, Ethics Committee and Audit Committee meetings to review respective governance matters. Prepare payment of the independent Chairperson for both Risk & Audit committee including members of the AC.	Quarterly	299	Attendance of Executive, Top Management and Committee members.			
			Q3	3	Prepare invitations & meeting pack with reports, for members of the three committees (Risk, Ethics and Audit Committee).	Quarterly	-	Personal Assistant and ICT systems.	CAE & CRO		
					Conduct 2nd Quarter Risk, Ethics and Audit Committee meetings to review respective governance matters. Prepare payment of the independent Chairperson for both Risk & Audit committee including members of the AC.	Quarterly	399	Attendance of Executive, Top Management and Committee members.			
			Q4	3	Prepare invitations & meeting pack with reports, for members of the three committees (Risk, Ethics and Audit Committee).	Quarterly	-	Personal Assistant and ICT systems.	CAE & CRO		
					Conduct 3rd Quarter Risk, Ethics and Audit Committee meetings to review respective governance matters. Prepare payment of the independent Chairperson for	Quarterly	390	Attendance of Executive, Top Management and Committee members.			

				Act	tivities,	Timeframes and Budgets				
Output		Output Indicator		Annual Quarterly Targets Targets		Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						both Risk & Audit committee including members of the AC.				
	1.2.3	Percentage of women participating in the departmental programs	40%	QΙ	-	Monitor the implementation of the mainstreamed designated groups within the department.		-	Departmental Programmes	SPU
				Q2	-	Facilitate & monitor the implementation of the interventions on the HOD's 8Point Principles.		500	HRA, HRD, Wellness & other partners.	
				Q3	-	Facilitate the implementation of the White Paper of the Rights of People with Disabilities		400	Departmental Programmes.	
				Q4	40%	Facilitate and compile the Gender Equity Strategic Framework (GESF).		-	HRA, HRD, Wellness & other partners.	
						Implementation Plan & Job Access Strategic Framework (JASF) Implementation Plan.				
						Compile the Reports on the Implementation GESF & JASF and submit to DPSA.				
	I.2.4 Percentage of youth participating in the departmental programs	30%	QI	-	Facilitate the mainstreaming and implementation of Youth Development Strategy.		-	Departmental Programme.	SPU	
					Monitor the implementation Entrepreneurial Graduate Developmental Programme.		-	Prog 7		
				Q2	-	Monitoring WIL Programme	Quarterly	-	HRD & Prog 7	SPU
						Implementation of Integrate Youth Development Strategy-		500	SPU & Wellness	

				Act	tivities,	Timeframes and Budgets				
Output		Output Indicator	Annual Targets		arterly argets	Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Commemorating the institutionalized day.				
				Q3	1	Job Creation EPWP.	Quarterly	-	Prog 3,2 & other partners	
				Q4	30%	Facilitate the mainstreaming and implementation of Youth Development Strategy.		-	All Departmental Programmes	
	1.2.5	Percentage of persons with Disability participating in the	7%	QΙ	-	Implementation of White Paper on Rights of PWDs.	Monthly	-	HR, Wellness, SPU	SPU
		departmental programs				Monitoring implementation of Preferential Procurement Policy Framework-Procurement Spent.		-	SCM	
				Q2	-	Facilitate the mainstreaming and implementation of Youth Development Strategy.		-	All Departmental Programmes	SPU
						Implementation of White Paper on Rights of PWDs		-	HR, Wellness, SPU	
						Monitoring implementation of Preferential Procurement Policy Framework.		-	SCM	
				Q3	-	Mainstreaming of PWDs & commemoration of Disability Awareness Month.		40	SPU	SPU
					Monitoring implementation of Preferential Procurement Policy Framework.		-			
				Q4	7%	Monitoring implementation of Preferential Procurement Policy Framework.		-	Departmental Programmes	SPU

2.3 Sub-Programme 1.3: Corporate Services

Purpose: To provide support service to other programmes with regard to human resources management and development, Information Technology and Communication service.

	Activities, Timeframes and Budgets												
Output		Output Indicator	Annual Targets	_		Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility			
Effective Human Capital Management	1.3.1	Number of interventions implemented to improve Human Capital		QI	I	Restructuring of Human Capital in line with the approved Organizational Structure.		-	Executive Management 8 Social Partners	Director: CS Admir Support & Director CAS			
		and the functionality of the department in supporting people centred service delivery.				To ensure the best fit between employees and jobs, balancing projected labour demand & supply Review and implement the Human Resource Plan. Implement HR Delegation Framework in respect of Public Service Act and Public Service Regulations. Perform Skills Audit to improve Human Capacity that contributes to departmental performance. Creation of youth employment through 30 Internship, 100 Work Integrated Learning, including awarding of 13 external bursaries.	May 2025 June 2025	9 855	Executive Management	Director: CS Admir Support & Director CAS			
						Develop and obtain PCMT approval for Annual Recruitment	April 2025						

			Ad	tivities, Timeframes and Budgets			_	
Output	Output Indicator	Annual Targets		Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Plan (ARP) for 2025/26 Financial Year.				
				Report on the implementation of the EE plan for 2025/26 FY including ring fencing of 70 posts for youth PWDs and female.	June 2025			
				Maintain credible HR information for planning and decision-making.	June 2025		Treasury, Financial	Director: Co Services Adr Support
				Implement the requirement of PMDS policy for all employees in line with the departmental performance plans.	June 2025		Executive Management & Departmental Employees	Director: Corpor Advisory Services
				Implement integrated Health and Wellness interventions for increased productivity including reduction of absenteeism rate.	June 2025		GEMS, DoH NGO`s Internal Stakeholders & OHS committee.	
				Implement interventions to improve management of Misconduct, Grievances and Dispute resolutions within the stipulated periods.	June 2025		Support from Executive Management and Social Partners	
			Q2 I	Restructuring of Human Capital in line with the approved Organizational Structure.	September 2025	-	Management &	Director: Co Services Adi Support.

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
								Director: Corp Advisory Services
				To ensure the best fit between employees and jobs, balancing projected labour demand & supply.	September 2025	5 246	Executive Management	Director: Corp. Services Admin Support
				Implement the approved HR Plan. Implement HR Delegation Framework in respect of Public Service Act and Public Service Regulations. Implement outcomes of the skills audit.				Director: Corp Advisory Services
				Implement youth employment initiatives through internship, Work Integrated Learning and external bursary awards.				
				Implement the approved Annual Recruitment Plan (ARP) for 2025/26 Financial Year.				
				Report on the implementation of the EE plan for 2025/26 FY in respect of representation of women at SMS level and persons living with disabilities.				
				Maintain credible HR information for planning and decision-making.	September 2025		Provincial Treasury, Financial Management & Corporate	Director: Corp Services Admin Support

				Act	ivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	_	rterly	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
								Services management.	
					Implement the requirement of PMDS policy for all employees in line with the departmental performance plans.	September 2025		Executive Management & Departmental Employees	Director: Corporate Advisory Services
					Implement integrated Health and Wellness interventions for increased productivity including reduction of absenteeism rate.	September 2025		Support from Executive Management, and Social Partners	
					Implement interventions to improve management of Misconduct, Grievances and Dispute resolutions within the stipulated periods.	September 2025		Executive Management & Social Partners	
			Q3		Restructuring of Human Capital in line with the approved Organizational Structure.		-	Executive Management & Social Partners	Director: Corp. Services Admin Support Director : Corp Advisory Service
					To ensure the best fit between employees and jobs, balancing projected labour demand & supply Implement the Human Resource Plan.	2025	4 555	Executive Management	Director: Corporate Services Admin Support
					Implement HR Delegation Framework in respect of Public Service Act and Public Service Regulations.				

Activities, Timeframes and Budgets											
Output	Output Indicator	Annual Targets	,	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility			
				Implement outcomes of Skills Audit to improve Human Capacity that contributes to departmental performance. Implement youth employment initiatives through internship,							
				Work Integrated Learning and external bursary awards. Implement approved PCMT approval for Annual Recruitment Plan (ARP) for 2025/26 Financial Year.							
				Report on the implementation of the EE plan for 2025/26 FY in respect of representation of women at SMS level and persons living with disabilities.							
				Maintain credible HR information for planning and decision-making.	Dec 2025		Treasury, Financial	Director: Co Services Adr Support			
				Implement the requirement of PMDS policy for all employees in line with the departmental performance plans			Executive	Director: Corpor Advisory Services			
				Implement integrated Health and Wellness interventions for increased	Dec 2025		Support from Executive				

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		rterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					productivity including reduction of absenteeism rate.			Management, and Social Partners	
					Implement interventions to improve management of Misconduct, Grievances and Dispute resolutions within the stipulated periods.	Dec 2025		Executive Management & Social Partners	
			Q4		Restructuring of Human Capital in line with the approved Organisational Structure.		1	Executive Management & Social Partners	Jan 2026 - March 2026: Corporate Services
					To ensure the best fit between employees and jobs, balancing projected labour demand & supply Report on the implementation of the Human Resource Plan. Implement HR Delegation Framework in respect of Public Service Act and Public Service Regulations. Implement outcomes of Skills		4 574	Executive Management	Director: Corp. Services Admin Support
					Audit to improve Human Capacity that contributes to departmental performance. Implement youth employment initiatives through internship, Work Integrated Learning and external bursary awards.				

				Α	ctivities, Timeframes and Budgets				
Output	,	Output Indicator	Annual Targets	Quarterl Targets		Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Implement approved PCMT approval for Annual Recruitment Plan (ARP) for 2025/26 Financial Year. Report on the implementation of the EE plan for 2025/26 FY in respect of representation of women at SMS level and persons living with disabilities.				
					Maintain credible HR information for planning and decision-making.	March 2026		Provincial Treasury, Financial Management & Corporate Services management.,	Director: Corp Services Admin Support
					Perform Skills Audit to improve Human Capacity that contributes to departmental performance.			Executive Management & Departmental	Director: Corporate Advisory Services
					Implement the requirement of PMDS policy for all employees.	March 2026		Employees	
					Implement integrated Health and Wellness s for increased productivity.	March 2026		Support from Executive Management, and Social Partners	
					Implement interventions to improve management of Misconduct, Grievances and Dispute resolutions within the stipulated periods.	March 2026		Executive Management & Social Partners	
Improved conducive working environment		Number of interventions implemented on		QI I	Review and implement Departmental File Plan to align with File Plan Standardization in terms of DSRAS		17 659	Executive Management, Financial	Director: CS Admin Support

				Act	ivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		irterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
	creation of a conducive working environment in compliance with Occupational Health & Safety Act.				directive. Implement Protection of Personal Information Act (POPIA) Facilitate provisioning of office services in respect of office accommodation, cleaning, security, telephone, labour			Management & DSRAC	
					saving device services. Facilitate assessment of structural renovation of (3 offices Amathole, Chris Hani & OR Tambo).	June 2025			
			Q2		Implement Departmental File Plan to align with File Plan Standardization in terms of DSRAS directive. Implement Protection of Personal	·	18 159	Executive Management, Financial Management & DSRAC	Director: CS Admin Support
					Information Act (POPIA) Facilitate provisioning of office services in respect of office accommodation, cleaning, security, telephone, labour saving device services.				
					Facilitate upgrading of structural renovation of (3 offices Amathole, Chris Hani & OR Tambo).				
			Q3		Implement Departmental File Plan to align with File Plan Standardization in terms of DSRAS directive.	Dec 2025	17 530	Executive Management, Financial Management & DSRAC	Director: CS Admin Support

					Act	ivities, Timeframes and Budgets				
Output		Output Indicator	Annual Targets		irterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Implement Protection of Personal Information Act (POPIA).				
						Facilitate provisioning of office services in respect of office accommodation, cleaning, security, telephone, labour saving device services. Facilitate minor maintenance of 10 state owned buildings.				
				Q4	I	Implement Departmental File Plan to align with File Plan Standardization in terms of DSRAS directive.	March 2026	17 059	Executive Management, Financial Management &	Director: CS Admin Support
						Implement Protection of Personal Information Act (POPIA) Facilitate provisioning of office services in respect of office accommodation, cleaning, security, telephone, labour saving device services.			DSRAC	
						Facilitate minor maintenance of 10 state owned buildings.				
Improved information management services	1.3.3	Number of Digital Technology (ICT) interventions implemented to improve efficiency through digitization of business processes.		QI		Develop User acceptance testing for the implementation of Survey 123 Tool.	June 2025	931	Availability of ICT resources, Ezri, GIS resources, and buy-in from Extension Services, VET, PIMS and Food Security.	

				Act	ivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		rterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Conduct System E-Memo and E-Leave Enhancements and Support Services.	June 2025		Availability of ICT resources, Provincial Treasury resources, Records Management Business unit and departmental officials. Buy-in from relevant stakeholders.	
					Collection, consolidation, and standardization of asset register from the districts including Head Office			Availability of Human Resources, and Management and Business units	
					Preparation of scope of work for digital migration,	June 2025		Availability of departmental ICT, OTP and Microsoft resources	Director: GITO
					Management, monitoring, and upgrading of BAS, PERSAL & LOGIS.	June 2025		Availability of OTP and Treasury for more licenses	
					Management and Monitoring of Microsoft Licensing	June 2025		Availability of GITO and OTP Resources	
			Q2		Implementation of Survey 123 Pilot for Program 3.	Sep 2025	2 113	Availability of ICT resources, Ezri, GIS resources, and buy-in from Extension	Director GITO

			Α	ctivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterl Targets		Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
							Services, VET, PIMS and Food Security.	
				Conduct System E-Memo and E-Leave Enhancements and Support Services.	Sep 2025		Availability of ICT resources, Provincial Treasury resources, Records Management Business unit and departmental officials. Buy-in from relevant stakeholders.	
				Develop the first draft of the asset register.	Sep 2025		Availability of Human Resources, Management and Business units	
				Phase 2 implementation of migration for e-Leave Workload.	Sep 2025	-	Availability of departmental ICT, OTP and Microsoft resources	
				Management, monitoring, and upgrading of (BAS, PERSAL & LOGIS).	Sep 2025		Availability of OTP and Treasury for more licenses	Director: GITO
			Q3 -	Implementation of Survey 123 Tool Pilot for pilot Programs.	Dec 2025	2 973	Availability of all the relevant stakeholders	Director GITO Director GITO

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		rterly	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibilit
					Conduct the E-Memo and E-Leave system enhancements, maintenance and support services.	Dec 2025		Availability of ICT resources, Ezri, GIS resources, and buy-in from Extension Services, VET, PIMS and Food Security.	Director: GITO
					Development and maintenance of the ICT Register.	Dec 2025		Availability of ICT resources, Provincial Treasury resources, Records Management Business unit and departmental officials. Buy-in from relevant stakeholders.	
					Continuation of Phase 2 implementation of migration for e-Leave Workload, entire department.	Dec 2025		Availability of ICT Resources	
					Management, monitoring, and upgrading of BAS, PERSAL & LOGIS.	Dec 2025		Availability of departmental ICT, OTP and Microsoft resources	
			Q4	3	Full rollout implementation of Survey 123 for pilot programs.	March 2026	773	Availability of ICT resources, Ezri, GIS resources, and buy-in from	

		_		ctivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarter Targets		Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
							Extension Services, VET, PIMS and Food Security.	
				Conduct System E-Memo and E-Leave enhancements, maintenance and support services.			Availability of ICT resources, Provincial Treasury resources, Records Management Business unit and departmental officials. Buy-in from relevant stakeholders.	
				Maintenance of the ICT Register.	March 2026		Availability of ICT Resources	
				Finalization of Phase 2 implementation of migration for e-Leave Workload, entire department.			Availability of departmental ICT, OTP, and Microsoft resources	
				Management, monitoring, and upgrading of BAS, PERSAL & LOGIS.	March 2026		Availability of OTP and Treasury for more licenses	
				Full rollout Implementation of Survey 123 Tool for the remaining pilot program.			Availability of ICT resources, Ezri, GIS resources, and buy-in from Extension Services, VET,	

					Act	tivities, Timeframes and Budgets				
Output	Output Indicator		nnual irgets		rterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
									PIMS, and Food Security.	
Operations management framework implemented	Number Organisational Functionality Assessment include service delive improvement intervention plending implemented.	ing	5	QI		Change Management Programme Develop and implement a Departmental Culture Change programme. Change Management session with one district on the Operations Management Framework.		10	Management	Director: OD DD: Service Delivery Improvement
						Business process management Develop and implement the business process management plan for support service and core business.	June 2025	-	Senior Managers & Managers of respective Programmes and Directorates	
						Consult with I Programme to review the Business Process map and develop the 'To Be' process for its subprogramme.				
						Standard operating procedures Review of SOPs for 2 Core Business Programmes.	June 2025	-		DD: Service Delivery
						Service delivery improvement planning Collect and collate performance information on SDIP and develop an Annual report for submission to DPSA.		-	Jan 2026 - March 2026 of respective Programme	Improvement
						Batho Pele institutionalization Review the current Service Charters and consult with the districts.	June 2025	-	Programme Managers District Directors	

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		irterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Q2		Change management Program Organizational Culture Change Forum session to monitor progress in the Department.		-	Senior Management Departmental Change Agents Organized Labour	Director: OD DD: Service Delivery Improvement
					Business process management Consult with I Programme to develop the 'As Is' Business Process maps for its Sub-Programme.		-	Senior Managers & Managers of respective Programmes and Directorates	
					Standard operating procedures. Review of SOPs for support services Programme including core business.		-	Senior Managers of respective Programmes	
					Service delivery improvement planning Start the review process for 2021/2024 SDIP with consultations with the Department, OTP, and DPSA.		-	Programme Managers Senior Management OTP DPSA	
					Batho Pele institutionalization Public Service Month preparations and participation.		-	District Directors	Director: OD DD: Service Delivery Improvement
			Q3		Change management Programme Organizational Culture Change Forum session to monitor progress in the Department.		10	Senior Management Departmental Change Agents Organized Labour	Director: OD DD: Service Delivery Improvement

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Business Process Management Roll out I Programme Business Process Management Consultation with I Programme to review the Business Process map and develop 'As Is' process.		-	Senior Managers & Managers of respective Programmes and Directorates	
				Standard operating procedure Review SOP's for 2 Programme – support services and core business.	Dec 2025	-	Senior Managers of respective Programmes	
				Service Delivery Improvement planning Review the SDIP.	Dec 2025	•	Programme Managers Senior Management OTP DPSA	
				Batho Pele institutionalization Site visits for Batho Pele Compliance. Reporting on Performance for Public Service Month. Printing of service charters.		1	District Directors	
			Q4 2	Change Management programme Organizational Culture Change Forum session to develop the performance report of the Department on Culture Change programme.		10	District Directors Departmental Change Agents Organized Labour	Director: OD DD: Service Delivery Improvement

					tivities, Timeframes and Budgets	Timeframes	Budget	t	Responsibilit
Output		Output Indicator	Annual Targets	-		I April 2025 - 31 March 2026)	per Activity R'000	Dependencies	
					Change Management session with one district on Operations Management Framework.				
					Batho Pele Institutionalization Site visits to assess compliance with the Batho Pele checklist. Develop and generate the Departmental annual performance report on Batho Pele Institutionalization.	March 2026	10	Jan 2026 - March 2026 Strategy Development District Directors	
					Standard Operating Procedures Review of SOPs for 2 Programmes. Generate annual report on SOPs	March 2026	-	Senior Managers & Managers of respective Programmes	
					Service Delivery Improvement planning Roll out of Service Delivery Improvement Plan	March 2026	-	Programme Managers Senior Managers	
					Batho Pele Institutionalization Site visits to assess compliance with the Batho Pele Checklists .	March 2026	10	Jan 2026 - March 2026 Strategy Development District Directors	
					Develop and generate Departmental annual performance report on Batho Pele Institutionalization .				
	1.3.5		5	QI -	Analysis of service delivery and policy environment in the department.	April 2025	-	Senior Managers & Managers:	Director: OD

			A	ctivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterl Targets		Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Enabled Policy and regulatory environment	Number of evidence based Policies developed.			Establish working groups for conceptualization of policies (all) to be developed or reviewed.		-	Programme Managers	DD: Service Delivery Improvement
				Conduct literature review and benchmarking in preparation for first drafts of policies to be developed or reviewed.	,	-	Jan 2026 - March 2026: Strategy Dev. District Directors;	
				Establish working group for each policy to be developed or reviewed (composed of policy content owners and policy development unit.)		-	Policy owners/custodians	Jan 2026 - March 2026s
				Develop the accepted concept documents by the Working Groups into draft policies for the department.		-	Programme Managers	Line Function managers Deputy Director Policy Dev
				Develop consultation schedule and liaise with stakeholders to be consulted.	•	5	Other relevant Departments/ organizations /entities	Deputy Director Policy Dev
			Q2 -	Consult first draft of policies targeted for the 3 rd quarter with key stakeholders in all six districts, Institutions and Head Office.		15	District Directors Head of Institutions	Line Function Managers Deputy Director Policy Dev
				Upload approved policies in the departmental website.	July 2025	-	Departmental ICT unit Communication unit	
				Incorporate inputs from stakeholders (six districts, Institutions & HO)	July 2025	-	District Directors	

				Act	civities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		irterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
								Head of Institutions	
					Facilitate printing of all policies approved in the 4th quarter of last financial year and distribute the printed policies for awareness.	-	25	Jan 2026 - March 2026 Strategy/ SCM unit	
					Establish working group for each policy to be developed or reviewed in the 3 rd and 4 th Quarter (composed of policy content owners and policy development unit).		-	Availability of officials	Policy owners/custodians
			Q3		Craft draft policies planned to be developed or reviewed in the quarter.	Oct 2025	-	Jan 2026 - March 2026 Strategy	Deputy Director Policy Dev
					Consult first draft of policies targeted for the 4 th quarter with key stakeholders in all six districts, Institutions and Head Office.		20	Jan 2026 - March 2026 Strategy	
					Submit the draft policies consulted in the Ist and 2 nd Quarter for approval by the top management.		-	Programme managers	Line Function Managers Deputy Director Policy Dev
				l l	Incorporate inputs from the top management.	Nov 2025	-		
					Submit policies for final approval.	Nov 2025	-	Programme managers	
					Facilitate printing of the approved policies developed or reviewed during the quarter.		25	CD Strategy/ SCM unit	Deputy Director Policy Dev
					Distribute the printed policies for awareness.				

				Act	civities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		ırterly rgets	Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Get policy priorities from the office of the Head of Department to inform policy direction towards crafting of the policy speech.	Dec 2025	-	Line function managers	
			Q4		Compilation of the Policy Speech: Identify source documents for policy speech development. Solicit inputs on service delivery projects for the incoming year from various directorates / branches.	Jan 2026	-		Deputy Directo Policy Dev
					Submit the draft policies consulted in the 3 rd Quarter for approval by the top management.	Feb 2026	1	CD Strategy	
					Incorporate inputs from the top management.	Feb 2026	•	CD Strategy	CD Strategy
					Submit policies for final approval.	Feb 2026	•	CD Strategy	
					Craft first draft of a policy speech.	Feb 2026	-		Deputy Direct
					Solicit inputs from top and executive management.	Feb 2026	-	Line function managers	Policy Dev
					Incorporate all the policy speech inputs from the top management and office of the MEC.	March 2026	1	CD Strategy	
					Facilitate printing of the policy speech.	March 2026	50	CD Strategy	
evaluation eports	 Number of evaluations conducted to assess the	ı	QΙ	-	Call for proposals. Writing concept notes.	April 2025	-	Availability of Resources.	M&E

				Act	civities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quar Tarş		Activities	Timeframes I April 2025 - 31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
	performance of departmental interventions				Concept notes prioritized/selected. Meet with top management to agree.	April 2025	-	Stakeholder Cooperation.	
	interventions				DEP drafted DEP submitted to top management for approval . Evaluations included in budgets. DEP signed off by HOD.	April 2025	-	Timely Data Collection. Evaluation Capacity. Supportive Environment.	
			Q2	-	Capacity building workshop.	31 Aug 25	-	Relevance of	
					Terms of Reference completed.	30 Sept 25		Evaluations.	
					Inception report submitted.	30 Sept 25			
			Q3		Field work and analysis of both primary and secondary data.	Oct 2025	-		
					Draft report.	Nov 2025			
					Stakeholder validation workshop.	Dec 2025			
					Final report. Final report approved.	Dec 2025			
			Q4	-	Management response.	Jan 2026			M&E
					Recommendations workshopped and improvement plan developed.	Feb 2026			
					Communication plan developed Improvement plan signed off.	Mar 2026			
					Recommendations included in the budget.				
					Improvement Plan implemented.				

2.4 Sub Programme 1.4: Financial Management

Purpose: To provide effective support service (including monitoring and control) with regard to Budgeting, Provisioning and Procurement.

				Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets		rterly	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Effective financial management systems implemented	Number of days taken to pay suppliers in terms of the PFMA		QI	30	Payment of suppliers within the prescribed period: 1. Department pays all its valid invoices within 30 days or investigate cases where invoices are paid after 30.	Monthly	14	Receipt of a valid invoice Proof of receipt of goods or Service (signed delivery note / completion certificate / attendance register) Correct supplier status on CSD Availability of budget/ funds End-users to receipt on the system Pre-audited document	Expenditure Services
					Activity 2: Identifies and record unauthorised, irregular, fruitless and wasteful expenditure, investigates reasons, communication management findings to responsible officials and take disciplinary	Monthly	40	Convening of the Irregular and Fruitless Expenditure Committee. Release of recommendations by the Committee Actioning of the recommendations by the office of the Head of Department	ICU

	Activities, Timeframes and Budgets											
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility				
				action against negligent officials: Registers of unauthorised, irregular, fruitless and wasteful expenditure and evidence of disciplinary action taken. I. Convening of the Irregular and Fruitless Expenditure Committee. 2. Release of recommendations by the Committee. 3. Auctioning of the recommendations by								
				the office of the Head of Department. Activity 3: Pay sheet certification process is fully implemented on a monthly basis. Analyse and report on payroll verification that is conducted.	·	13	Correct and prompt processing of pay rolls by pay point managers Relevant response by Human Resources on corrections referred by salaries section.	Salary Control				
			Q2 30	Payment of suppliers within the prescribed period: Department pays all its valid invoices within 30 days or investigate cases where invoices are paid	Monthly	1.3	Receipt of a valid invoice Proof of receipt of goods or Service (signed delivery note / completion certificate / attendance register)	Expenditure Service				

			Activi	ties, Timeframes and Bu	dgets					
Output	Output Indicator	Output Indicator Annual Targets		,		Activities	Timeframes (I April 2025 -31 March 2026)		Dependencies	Responsibility
				after 30 days and takes appropriate action.			 3.Correct supplier status on CSD 4. Availability of budget/ funds 5. End-users to receipt on the system 6. Pre-audited document 			
				Activity 2: Identifies and record unauthorised, irregular, fruitless and wasteful expenditure, investigates reasons, communication management findings to responsible officials and take disciplinary action against negligent officials.:	Monthly	40	I. Convening of the Irregular and Fruitless Expenditure Committee. Release of recommendations by the Committee 3.Actioning of the recommendations by the office of the Head of Department	ICU		
				Registers of unauthorized, irregular, fruitless and wasteful expenditure and evidence of disciplinary action taken. I. Convening of the Irregular and Fruitless Expenditure						
				Committee. 2. Release of recommendations by the Committee. 3. Actioning of the recommendations by						

			Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator Annual Targets		Quarterly Targets	Activities (1	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				the office of the Head of Department.				
				Activity 3: Pay sheet certification process is fully implemented on a monthly basis. Report on payroll verification that is conducted and analysis performed on a monthly basis.	Monthly	13	Correct and prompt processing of pay rolls by pay point managers Relevant response by Human Resources on corrections referred by salaries section.	
			Q3 30	Payment of suppliers within the prescribed period: Department pays all its valid invoices within 30 days or investigate cases where invoices are paid after 30 days and takes appropriate action.	Monthly	1 141	 Receipt of a valid invoice Proof of receipt of goods or Service Correct supplier status on CSD Availability of budget 	Expenditure Service
				Activity 2: Identifies and record unauthorised, irregular, fruitless and wasteful expenditure, investigates reasons, communication management findings to responsible officials and take disciplinary action against negligent officials.: Registers	Monthly	39	I Convening of the Irregular and Fruitless Expenditure Committee. 2 Release of recommendations by the Committee 3.Actioning of the recommendations by the office of the Head of Department	ICU

		_	Activi	ties, Timeframes and Bud	dgets			
Output	Output Indicator	Output Indicator Annual Targets		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				unauthorised, irregular, fruitless and wasteful expenditure and evidence of disciplinary action taken 1. Convening of the Irregular and Fruitless Expenditure Committee. 2. Release of recommendations by the Committee. 3. Actioning of the recommendations by the office of the Head of Department. Activity 3: Pay sheet certification process is	Monthly	16	Correct and prompt processing of pay rolls by pay point managers.	Salary Control
				fully implemented on a monthly basis. Report on payroll verification that is conducted and analysis performed on a monthly basis.			by pay point managers 2. Relevant response by Human Resources on corrections referred by salaries section.	
			Q4 30	Activity I Payment of suppliers within the prescribed period: Department pays all its valid invoices within 30 days or investigate cases where invoices are paid			Receipt of a valid Invoice Proof of receipt of goods or Service Correct supplier status on CSD	Expenditure Services

Output	Output Indicator	Annual Targets	Activit Quarterly Targets	ties, Timeframes and Bud	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				after 30 days and takes appropriate action.			4. Availability of budget	
				Activity 2: Identifies and record unauthorised, irregular, fruitless and wasteful expenditure, investigates reasons, communication management findings to responsible officials and take disciplinary action against negligent officials: Registers of unauthorised, irregular, fruitless and wasteful expenditure and evidence of disciplinary action taken 1. Convening of the Irregular and Fruitless Expenditure Committee. 2. Release of recommendations by the Committee 3. Actioning of the recommendations by the office of the Head of Department		39	Convening of the Irregular and Fruitless Expenditure Committee. Release of recommendations by the Committee Actioning of the recommendations by the office of the Head of Department	ICU
				Activity 3: Pay sheet certification process is fully implemented on a monthly basis.		13	Correct and prompt processing of pay rolls by pay point managers	Salary Control

					Activit	ies, Timeframes and Bud	dgets			
Output	,	Output Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Report on payroll verification that is conducted and analysis performed on a monthly basis.			2. Relevant response by Human Resources on corrections referred by salaries section.	
		Number of credible Interim and Annual Financial Statements submitted on due date in accordance with the modified cash accounting guidelines	4	QI		Activity I: Preparation and submission of Financial Statements I. Preparation and submission of credible Annual Financial Statements. 2. Preparation and submission of credible Interim Financial Statements.	Annually	13	Receipt of accurate secondary information from other directorates. Review of AFS & IFS prior to submission	
						Activity 2: Revenue collection from all the departmental revenue collection centres. 1. Preparation and submission of Revenue In year monitoring with action plans to address deviations identified. 2. Perform month end revenue reconciliation. 3. Approved revenue tariff policy.	Monthly	10	Dedication and diligence by extension officials in ensuring that services they render to farmers is paid for where possible. Recording of revenue by revenue collecting centres	
						Activity 3: Management of cash & banking services	Monthly	16	I.I. Reports with reasons on uncleared suspense accounts	Financial Accounting Services

			Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Submission monthly circular I to Provincial Treasury. Submission cash flow requisitions and credit transfers to Provincial Treasury.			Reconciliation from Salaries related suspense accounts, Expenditure accounts, revenue and budget. Receipt of expenditure reports from PERSAL and BAS disbursement reports Receipt of payment youchers and payment stubs for all payments exceeding R1 million	
				Activity 4: Period / month end closure clearing processes conducted monthly 1. Clearing of suspense accounts and exceptions monthly. 2. Monthly reconciliation of suspense accounts 3. Reporting and providing reasons for uncleared suspense accounts.	Monthly	4	Supporting documentation relating to unallocated transactions in the suspense accounts from various directorates (e.g. Human Resources and Salaries)	
			Q2 I	Activity I: Preparation and submission of Financial Statements.	Quarterly	18	I . Receipt of accurate secondary information from other directorates.	

			Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Preparation and submission of credible Interim Financial Statements.			Review of AFS & IFS prior to submission	
				Activity 2: Revenue collection from all the departmental revenue collection centres. I. Preparation and submission of Revenue In year monitoring with action plans to address deviations identified. 2. Perform month end revenue reconciliation.	Monthly	10	Dedication and diligence by extension officials in ensuring that services they render to farmers is paid for where possible. Recording of revenue by revenue collecting centres.	
				Activity 3: Management of cash & banking services I. Submission monthly circular I to Provincial Treasury and 2. Submission cash flow requisitions and credit transfers to Provincial Treasury.	Monthly		Reports with reasons on uncleared suspense accounts Reconciliation from Salaries related suspense accounts, Expenditure accounts, revenue and budget. Receipt of expenditure reports from PERSAL and BAS disbursement reports Receipt of payment youchers and payment stubs for all	

			Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
							payments exceeding R1 million	
				Activity 4: Period / month end closure clearing processes conducted monthly 1. Clearing of suspense accounts and exceptions on a monthly basis. 2. Monthly reconciliation of suspense accounts 3. Reporting and providing reasons for	Monthly	4	Supporting documentation relating to unallocated transactions in the suspense accounts from various directorates (e.g. Human Resources and Salaries)	
			Q3 I	uncleared suspense. Activity I: Preparation and submission of Financial Statements. I. Preparation and submission of credible Interim Financial Statements	Quarterly	18	Receipt of accurate secondary information from other directorates. Review of AFS & IFS prior to submission	
				Activity 2: Revenue collection from all the departmental revenue collection centres. I. Preparation and submission of Revenue In year monitoring with action plans to address deviations identified.	Monthly	10	Dedication and diligence by extension officials in ensuring that services they render to farmers is paid for where possible. Recording of revenue by revenue collecting centres	

			Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				2. Perform month end revenue reconciliation.				
				Activity 3: Management of cash & banking services I. Submission monthly circular I to Provincial Treasury and 2. Submission cash flow requisitions and credit transfers to Provincial Treasury.	Monthly	16	 I.I Reports with reasons on uncleared suspense accounts I.2. Reconciliation from Salaries related suspense accounts, Expenditure accounts, revenue and budget. 2.I. Receipt of expenditure reports from PERSAL and BAS disbursement reports 2.2 Receipt of payment vouchers and payment stubs for all payments exceeding R I million 	Financial Accounting Services
				Activity 4: Period / month end closure clearing processes conducted monthly 1. Clearing of suspense accounts and exceptions on a monthly basis. 2. Monthly reconciliation of suspense accounts	Monthly	4	I. Supporting documentation relating to unallocated transactions in the suspense accounts from various directorates (e.g. Human Resources and Salaries)	

			Ac	tivit	ies, Timeframes and Bud	lgets			
Output	Output Indicator	Annual Targets	~ · · · · · · /		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Reporting and providing reasons for uncleared suspense.				
			Q4		Activity I: Preparation and submission of Financial Statements. I. Preparation and submission of credible Interim Financial Statements	Quarterly	18		Financial Accounting Services
					Activity 2: Revenue collection from all the departmental revenue collection centres. I. Preparation and submission of Revenue In year monitoring with action plans to address deviations identified. 2. Perform month end revenue reconciliation.	Monthly	10	Dedication and diligence by extension officials in ensuring that services they render to farmers is paid for where possible. Recording of revenue by revenue collecting centres	Accounting
					Activity 3: Management of cash & banking services I. Submission monthly circular I to Provincial Treasury and 2. Submission cash flow requisitions and credit transfers to Provincial Treasury.	Monthly	16	Reports with reasons on uncleared suspense accounts Reconciliation from Salaries related suspense accounts, Expenditure accounts, revenue and budget. Receipt of expenditure reports	Financial Accounting Services

				-	Activi	ties, Timeframes and Bu	dgets			
Output		Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
									from PERSAL and BAS disbursement reports 2.2 Receipt of payment vouchers and payment stubs for all payments exceeding R1 million	
						Activity 4: Period / month end closure clearing processes conducted monthly 1. Clearing of suspense accounts and exceptions on a monthly basis. 2. Monthly reconciliation of suspense accounts 3. Reporting and providing reasons for uncleared suspense.	Monthly	4	documentation relating	Financial Accounting Services
	1.4.3	Number of budget documents submitted to Provincial Treasury in terms of the PFMA to monitor monthly expenditure performance		QI	4	Activity I: Departmental budget proposals coordinated such that they reflect cautious estimates of revenue and expenditure for the financial year to the MTEF: Rollover requests coordinated and submitted.		-	The dependency will only refer to timelines as the submissions of themselves is statutory. Timelines will be influenced by the National Treasury budget cycle.	

	_		Activities, Timeframes and Budgets								
Output	Output Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility		
					Activity 2: Budget maintenance to align it with evolving needs: Clearing budget related exceptions due to loading if any.	·	-	Requests for maintenance come from programme managers.	Budget Office		
			Q2		Activity I: Departmental budget proposals coordinated such that they reflect cautious estimates of revenue and expenditure for the financial year to the MTEF:		-	The dependency will only refer to timelines as the submissions of themselves is statutory. Timelines will be influenced by the National Treasury budget cycle.			
					Signed Budget inputs from Programme Managers and cost centres analysed and processed to the relevant budget submission templates. First budget inputs submitted to Provincial Treasury						
					Activity 2: Budget maintenance to align it with evolving needs: Prepare shifting's and virements before the 7th of the month.	quarter and the on the Ist week of each quater		Requests for maintenance come from programme managers.	Budget Office		
			Q3		Activity I: Departmental budget proposals coordinated		-	The dependency will only refer to timelines as the submissions themselves is	Budget Office		

			Activi	ties, Timeframes and Bud				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	statutory. Timelines will be influenced by the National Treasury budget cycle.	Responsibility
				such that they reflect cautious estimates of revenue and expenditure for the financial year to the MTEF: First budget resubmission processed. Adjustment Estimates request coordinated and submitted to Provincial Treasury.				
				Activity 2: Budget maintenance to align it with evolving needs: Prepare shifting's and virements before the 7th of the month.	week of each month	-	Requests for maintenance come from programme managers.	Budget Office
			Q4 4	Activity I: Departmental budget proposals coordinated such that they reflect cautious estimates of revenue and expenditure for the financial year to the MTEF:		183	The dependency will only refer to timelines as the submissions of themselves is statutory. Timelines will be influenced by the National Treasury budget cycle.	
				Preliminary and Final budget submission processed, cash flow projections as per section 40, budget loading and Year end virements processed.				

			Δ	Activities, Timeframes and Budgets						
Output	Output Indicator	Annual Targets	Quar Targ		Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies Responsibility		
					Activity 2: Budget maintenance to align it with evolving needs: Prepare shifting's and virements before the 7th of the month.	·	-	Requests for maintenance come from programme managers.		
Women Empowerment	Percentage of awards granted women from the Departmental programs.	40%	QI	-	Assist in the development of Specifications and Terms of Reference for goods and services. Conduct resource analysis on all requests for goods and services Needs analysis carried out for all assets to be acquired		-	On crafting of specification / SCM: Demand Terms of reference by relevant stakeholder. Approval of Resource analysis by respective Stakeholders Correct Classification of Assets on presentation to BSC Communication Channels implemented		
			Q2	-	Compilation of bid documents Evaluate submissions Advertise (bulletin & media) invitations to bid Close bids Evaluation of documents received Adjudication and award Arrangement of venue for the meeting Invitation of bid committees members	30 September	-	Document Compiled, advert issued Management Evaluation of the tender and risk associated with supply and delivery(BEC) Adjudication and award(BAC) Appointment of Provider(Award Authority Registration in the Contract register Monitoring and Evaluation of implementation/delivery Contractor performance		

			A	Activit	ties, Timeframes and Bud	Budgets				
Output	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility	
					Actual sitting for adjudication			Communication Channels implemented		
			Q3	-	Compilation of bid documents	Dec 2025	-		SCM: Demand Management	
					Evaluate submissions Advertise (bulletin & media) invitations to bid			Evaluation of the tender and risk associated with supply and delivery(BEC)		
					Close bids Evaluation of documents received			Adjudication and award(BAC) Appointment of Provider(Award Authority	SCM: Contract	
					Adjudication and award Arrangement of venue for the meeting			Registration in the Contract register Monitoring and Evaluation		
					Invitation of bid committees members Actual sitting for adjudication			of implementation/delivery Contractor performance Communication Channels		
			Q4	40%	Compilation of bid documents Evaluate submissions	March 2025	-	advert issued Evaluation of the tender and		
					Advertise (bulletin & media) invitations to bid Close bids			risk associated with supply and delivery(BEC) Adjudication and award(
					Evaluation of documents received Adjudication and award			BAC) Appointment of Provider(Award Authority	SCM: Contract	
					Arrangement of venue for the meeting			Registration in the Contract register		

					Activi	ties, Timeframes and Bud	dgets		
Output		Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies Responsibility
						Invitation of bid committees members Actual sitting for adjudication			Monitoring and Evaluation of implementation/delivery Contractor performance Communication Channels implemented
Women Empowerment	1.4.5	Percentage of awards granted to youth from the departmental programs	30%	QI	-	Assist in development of Specifications and Terms of Reference for goods and services Conduct resource analysis on all requests for goods and services Needs analysis carried out for all assets to be acquired		-	On crafting of specification / Terms of reference by relevant stakeholder. Approval of Resource analysis by respective Stakeholders Correct Classification of Assets on presentation to BSC Communication Channels implemented Signed off specifications and submission for advertisement or sourcing
				Q2	-	Compilation of bid documents Evaluate submissions Advertise (bulletin & media) invitations to bid Close bids Evaluation of documents received Adjudication and award	30 September	-	Document Compiled , advert issued Management SCM: Demark Management SCM: Acquisition and risk associated with supply and delivery(BEC) Adjudication and award(BAC) Appointment of Provider(Award Authority Registration in the Contract register

			Activ	ities, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets	Quarterly Targets		Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Q3 -	Arrangement of venue for the meeting Invitation of bid committees members Actual sitting for adjudication Compilation of bid documents Evaluate submissions		-	agreements by all parties	SCM: Contract Management Office SCM: Contract Management Office SCM: Demand Management
				Advertise (bulletin & media) invitations to bid Close bids Evaluation of documents received Adjudication and award Arrangement of venue for the meeting Invitation of bid committees members Actual sitting for adjudication			risk associated with supply and delivery(BEC) Adjudication and award(BAC) Appointment of Provider(Award Authority Registration in the Contract register Monitoring and Evaluation of implementation/delivery Contractor performance Communication Channels implemented	SCM: Contract Management Office

Output	Output Indicator	Annual Targets			Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
								register	SCM: Contract Management Office
			Q4	30%	Compilation of bid documents Evaluate submissions Advertise (bulletin & media) invitations to bid Close bids Evaluation of documents received Adjudication and award Arrangement of venue for the meeting Invitation of bid committees members Actual sitting for adjudication		-	advert issued Evaluation of the tender and risk associated with supply and delivery(BEC) Adjudication and award(BAC) Appointment of Provider(Award Authority Registration in the Contract register Monitoring and Evaluation of implementation/delivery Contractor performance Communication Channels implemented	and SCM: Contract Management Office
								agreements by all parties Maintained contracts register	SCM: Contract Management Office SCM: Contract Management Office

				Activi	ties, Timeframes and Bud	Budgets			
Output	Output Indicator	Annual Targets		rterly	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Youth Empowerment	Percentage of awards granted to Persons With Disabilities from the departmental programs	7%	QI	-	Assist in development of Specifications and Terms of Reference for goods and services Conduct resource analysis on all requests for goods and services Needs analysis carried out for all assets to be acquired		-	On crafting of specification / Terms of reference by relevant stakeholder. Approval of Resource analysis by respective Stakeholders Correct Classification of Assets on presentation to BSC Communication Channels implemented Signed off specifications and submission for advertisement or sourcing	Mnagement
			Q2	-	Compilation of bid documents Evaluate submissions Advertise (bulletin & media) invitations to bid Close bids Evaluation of documents received Adjudication and award Arrangement of venue for the meeting Invitation of bid committees members		-		and SCM: Contract Management Office

			Activi	ties, Timeframes and Bu	dgets			
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Actual sitting for adjudication			Communication Channels implemented	
								SCM: Contract Management Office
								SCM: Contract Management Office
			Q3 -	Compilation of bid	Dec 2025	-	Document Compiled , advert issued	SCM: Demand Management
				Evaluate submissions Advertise (bulletin & media) invitations to bid			Evaluation of the tender and risk associated with supply and delivery(BEC)	
				Close bids Evaluation of documents			Adjudication and award(BAC) Appointment of Provider(SCM: Contract Management
				Adjudication and award Arrangement of venue for the meeting			Award Authority Registration in the Contract register	
				Invitation of bid			Monitoring and Evaluation of implementation/delivery	
				Actual sitting for adjudication			Contractor performance Communication Channels implemented	
								SCM: Contract Management Office
								SCM: Contract Management Office

Output	Output Indicator	Annual Targets		rterly	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Q4	7%	Compilation of bid documents Evaluate submissions Advertise (bulletin & media) invitations to bid Close bids Evaluation of documents received Adjudication and award Arrangement of venue for the meeting Invitation of bid committees members Actual sitting for adjudication		-	advert issued Evaluation of the tender and risk associated with supply and delivery(BEC) Adjudication and award(BAC) Appointment of Provider(Award Authority Registration in the Contract register Monitoring and Evaluation of implementation/delivery Contractor performance Communication Channels implemented Signed Contracts / agreements by all parties	and SCM: Contract Management Office

2.5 Sub-Programme 1.5: Communication Services

Purpose: To facilitate communication of information about the policies, programmes and services of the Department through written, verbal, visual, electronic, digital communication, unmediated communication, customer care, media, marketing, advertising, stakeholder relations and intergovernmental communication.

					Activities, T	imeframes and Budgets				
Output	O	utput indicator	Annual targets		Quarterly targets			Budget per activity R'000	Dependencies	Responsibility
Integrated Communication plan	1.5.1	Number of people reached through Corporate Communication Plan	7 000 000	QI	1 000 000	Employee Engagement Distribution of information through posters Develop internal communication content calendar. Source information from departmental progammes to share with employees. Distribute information via emails, WhatsApp Host internal awareness sessions at the Head Office, districts, local offices. Coordinate internal communication campaigns	Apr. 2025 – Jun. 2025	100 000	Information from programmes of the Department, budget availability to implement the brand management plan of the Department.	Chief Director
						Brand Communication Overseeing and maintaining the corporate identity manual to ensure	Apr. 2025 – Jun. 2025	350 000	Information from programmes of the Department, budget availability to implement the	Chief Director

			Activities,	Timeframes and Budgets				
Output	Output indicator	Annual targets	Quarterly targets	Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility
				proper application and use Graphic Design Newspaper production Event branding Website management App Management Photographic Services			media relations plan.	
				Media Relations Management Media liaison (media alerts, statements) Media monitoring Media Buying — marketing of departmental programmes on radio and newspapers Content Production — stories, radio scripts, poster information	Apr. 2025 – Jun. 2025	300 000	Information from programmes of the Department, budget availability to implement the media relations plan.	Chief Director
				Audiovisual Production Video capturing and editing Radio advert production Promotional video production Event coverage	Apr. 2025 – Jun. 2025	250 000	Information from programmes of the Department, budget availability to implement the publications management plan	Chief Director

				Activities, T	imeframes and Budgets				
Output	Output indicator	Annual targets	,		Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility
			Q2	2 500 000-	Employee Engagement Distribution of information through posters Develop internal communication content calendar. Source information from departmental progammes to share with employees. Distribute information via emails, WhatsApp Host internal awareness sessions at the Head Office, districts, local offices. Coordinate internal communication campaigns	Jul. 2025 – Sep. 2025	100 000	Information from programmes of the Department, budget availability to implement the brand management plan of the Department.	Chief Director
					Brand Communication Overseeing and maintaining the corporate identity manual to ensure proper application and use Graphic Design Newspaper production Event branding Website management	Jul. 2025 – Sep. 2025	250 000	Information from programmes of the Department, budget availability for the implementation of the employee engagement plan.	Chief Director

	Activities, Timeframes and Budgets											
Output	Output indicator	Annual targets		uarterly argets	Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility			
					App Management Photographic Services							
					Media Relations Management Media liaison (media alerts, statements) Media monitoring Media Buying – marketing of departmental programmes on radio and newspapers Content Production – stories, radio scripts, poster information	Jul. 2025 – Sep. 2025	500 000	Information from programmes of the Department, budget availability for coordination of departmental events in line with the events activation plan.	Chief Director			
					Audiovisual Production Video capturing and editing Radio advert production Promotional video production Event coverage	Jul. 2025 – Sep. 2025	350 000	Information from programmes of the Department, budget availability to implement the public relations plan.	Chief Director			
			Q3	2 500 000	Employee Engagement Distribution of information through posters	Oct. 2025 – Dec. 2025	100 000	Information from programmes of the Department, budget availability to implement the brand	Chief Director			

			Activities,	Timeframes and Budgets				
Output	Output indicator	Annual targets	Quarterly targets	Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility
				Develop internal communication content calendar. Source information from departmental progammes to share with employees. Distribute information via emails, WhatsApp Host internal awareness sessions at the Head Office, districts, local offices. Coordinate internal communication campaigns. Brand Communication Overseeing and maintaining the corporate	Oct. 2025 – Dec. 2025	250 000	management plan of the Department. Information from programmes of the Department,	Chief Director
				identity manual to ensure proper a pplication and use Graphic Design Newspaper production Event branding Website management App Management Photographic Services			budget availability for the implementation of the employee engagement plan.	
				Media Relations Management	Oct. 2025 – Dec. 2025	500 000	Information from programmes of	Chief Director

Activities, Timeframes and Budgets											
Output	Output indicator	Annual targets		uarterly targets	Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility		
					Media liaison (media alerts, statements) Media monitoring Media Buying — marketing of department programmes on radio stations and newspapers Content Production — stories, radio scripts, poster information			the Department, budget availability for coordination of departmental events in line with the events activation plan.			
					Audiovisual Production Video capturing and editing Radio advert production Promotional video production Event coverage	Oct. 2025 – Dec. 2025	250 000	Information from programmes of the Department, budget availability to implement the public relations plan.	Chief Director		
			Q4	I 000 000-	Employee Engagement Distribution of information through posters Develop internal communication content calendar.	Jan. 2025 – March. 2026	100 000	Information from programmes of the Department, budget availability to implement the brand management plan of the Department.	Chief Director		

			Activities,	Timeframes and Budgets				
Output	Output indicator	Annual targets	Quarterly targets	Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility
				Source information from departmental progammes to share with employees. Distribute information via emails, WhatsApp Host internal awareness sessions at the Head Office, districts, local offices. Coordinate internal communication campaigns. Media Relations Management Media liaison (media alerts, statements) Media monitoring Media Buying – marketing of departmental programmes on radio stations Content Production – stories, radio scripts, poster information	Jan. 2025 – March. 2026	500 000	Information from programmes of the Department, budget availability for coordination of departmental events in line with the events activation plan.	Chief Director
				Brand Communication Overseeing and maintaining the corporate identity manual to ensure	Jan. 2025 – March. 2026	250	Information from programmes of the Department, budget availability for the	Chief Director

					Activities,	Timeframes and Budgets				
Output	Curput indicator		uarterly targets	Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility		
						proper application and use Graphic Design Newspaper production Event branding Website management App Management Photographic Services			implementation of the employee engagement plan.	
						Audiovisual Production Video capturing and editing Radio advert production Promotional video production Event coverage	Jan. 2025 – March. 2026	350	Information from programmes of the Department, budget availability to implement the public relations plan.	Chief Director
Customer Care Plan.	1.5.2	Number of people reached through	I 400	QI	350	Conduct stakeholder engagement sessions.	Apr. 2025 – 30 Jun. 2025	650	Information from the various	Chief Director
		Customer Care Plan		Q2	350	Monitor policy speech strategy Conduct Customer	Jul. 2025 – 30 Sept. 2025	650	internal and external stakeholders,	
				Q3	350	satisfaction survey.	Oct. 2025 – Dec. 2025	650	cooperation by the programmes of the	
				Q4	350		Jan. 2025 – March. 2026	650	- Department.	

	_				Activities, 7	Timeframes and Budgets				
Output	O	utput indicator	Annual targets	,		Activities	Timeframes I Apr. 25 31 Mar. 26.	Budget per activity R'000	Dependencies	Responsibility
Integrated Communication plan	1.5.3	Number of people reached through the marketing plan	7 000 000	QI	7 000 000	Marketing Campaigns Distribute Departmental printed material. Manage Departmental call centre	Apr. 2025 – Jun. 2025	250	Information from the various stakeholders internal and external	Chief Director
				Q2	7 000 000	Manage Departmental Social Media.	Jul. 2025 – Sept. 2025	250		Chief Director
				Q3	7 000 000	Conduct Customer and Community roadshows. Conduct Batho Pele	Oct. 2025 – Dec. 2025	250		Chief Director
				Q4	7 000 000	presentation to frontline staff.	Jan. 2025 – March. 2026	150		Chief Director







PROGRAMME 2

3 PROGRAMME 2: SUSTAINABLE RESOURCE USE AND MANAGEMENT

Objective: To provide agricultural support services to farmers in order to ensure sustainable development and management of agricultural resources.

3.1 Sub-Programme 2.1: Agricultural Engineering Services

Purpose: To provide engineering support (planning, development, operation, monitoring and evaluation) with regard to irrigation and drainage infrastructure, onfarm mechanization, value adding infrastructure, farm structures and resource conservation management. Agricultural Infrastructure projects should be administered according to the Framework for Infrastructure Delivery and Procurement Management (FIDPM).

				A	tivitie	es, Timeframes and Budgets					
Output	Output Output Indicator		Annual Targets	,		Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility	
Infrastructure	Number of agricultural infrastructure	112	QI	2	Conduct site visit to determine site conditions. Make	F	132	Programme 6 Sub- Programme 2.3	District Chief Engineers		
established	stablished established	established		Q2	33	report. Conduct site survey.	Jul. 2025 – Sept. 2025	250			
				Q3	58	Design and compile specifications. Prepare drawings. Conduct construction inspections for all	Oct. 2025 –	250			
			Q4 19		19	construction works. Measure completed works. Issue part payment and completion certificates.	I Iai CII ZUZU	80			
Increased employment in rural		Number of jobs created through infrastructure		QI	20	Conduct meeting with contractor and community to facilitate job		98	Approved project spec and	Engineering PIMS	
agricultural areas	projects in support sustainable agricultur development.			Q2	130	Visit projects to verify and collect jobs register.	Jul. 2025 – Sept. 2025	140		District Coordination	
				Q3	255		Oct. 2025 – Dec. 2025	204		Extension and Advisory Services	
			Q4	233	3 Maintain database on job	l .*	117	Signed Attendance register	Transport Services		

	Activities, Timeframes and Budgets											
Output		Output Indicator	Annual Targets		terly gets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility		
						implementation of infrastructure projects.						
						Compile and submit quarterly reports with evidence.						
						Present jobs created to EPWP forum.						
Irrigation :	2.1.3	Number of irrigation projects established for		QI	-	Conduct site visit to determine site conditions. Make recommendations / advisory report. Conduct site survey. Design and compile specifications.				Programme Manager		
established		enhanced production.		Q2	-		Jul. 2025 – Sept. 2025	-				
				Q3	I	Prepare drawings. Conduct construction inspections for all construction works		-				
				Q4	3	Measure completed works. Issue part payment and completion certificates	Jan 2026 – March 2026	-				

3.2 Sub-Programme 2.2: Land Care

Purpose: To promote the sustainable use and management of natural agricultural resources by engaging in community based initiatives that support sustainability (social, economic and environmental), leading to greater productivity, food security, job creation and better wellbeing for all.

						Activities, Timeframes and Budg	gets			
Output	Out	tput Indicator	Annual Targets	_	arterly argets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
	2.2.1	Number of	86	QΙ	Ш	Compile annual awareness plan	Quarterly	183	Land Use Management	_
change in natural agricultural		awareness campaigns		Q2	13	Commence with stakeholder mobilization	Quarterly	329	(LUM) staff/ operating Budget	g
resource utilization and		conducted on Land		Q3	34	Facilitate awareness campaign	Quarterly	799	, and the second	
utilization and management practices		Care to promote conservation of natural resources.		Q4	28	processes e.g. arranging venues, catering, speakers, topics, attendance registers, banners and sending invitations to intended audience.	Quarterly	690		
						Conduct awareness campaign, compile a report, filling of attendance registers, pictures and programs				
	2.2.2	Number of	24	QI	5	Develop annual capacity building	Quarterly	178	LUM staff LUM operating	Managers
natural agricultural		capacity building exercises		Q2	6	plan Procurement of venue/ catering,	Quarterly	204	budget /trainers	
resources utilization and		conducted within		Q3	10	and trainers. Send invitations to	Quarterly	388		
management capacity by land users for improved agricultural production		approved Land Care projects.		Q4	3	stakeholders Conduct training: (provide attendance register, evaluations forms, information flyers and copies of presentations on the day) and compile training report File all information		150		
Hectares of	2.2.3	Number of	6 295	QI	761	Develop rehabilitation /	Quarterly	721	LUM staff and operating	Manager
agricultural		hectares of		Q2	2 172	conservation plan	Quarterly	20 578	budget	

						Activities, Timeframes and Bud	gets			
Output	Out	tput Indicator	Annual Targets		arterly argets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
land		agricultural lai	nd	Q3	3 171	Implementation of	Quarterly	3 004	Land care budget	
rehabilitated			Q4	191	rehabilitation/conservation works Compile monthly reports including photos of progress from chairperson of steering committee and land care project coordinator		181	181		
						Monitor the implementation of all project activities and compile quarterly performance report and perform general administrative duties Evaluate rehabilitation plan				
Hectares of		of 224	QI	ı	Develop conservation agriculture	Quarterly	5	LUM staff and operating	Managers	
cultivated fields under		hectares cultivated la	of	Q2	96	plan	Ouarterly	861	budget	
Conversation		under	iu iu	Q3	128	Implementation conservation agriculture plan	Quarterly	1 152		
Agriculture practices	Agriculture Conservation		Q4	-	Compile monthly reports including photos of progress from chairperson of steering committee and land care project coordinator	Quarterly	-			
						Monitor the implementation of all project activities and compile quarterly performance report and perform general administrative duties				
	2.2.5	Number	of 813	QI	813	Verify project beneficiaries in the	Quarterly	-	LUM staff and operating	Managers
practising sustainable land		beneficiaries adopting		Q2	813	business plan Ensure beneficiaries are familiar	Quarterly	-	budget	
se practices /practicing		Q3	813	with activities in the business plan	Quarterly	-				
			Identify equipment, tools and material needed. And facilitate the procurement process		-					

						Activities, Timeframes and Bud	gets			
Output	Ou	tput Indicator	Annual Targets	_	arterly argets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
		improved livelihoods				Implement sustainable production technologies and practices				
Green jobs	n jobs 2.2.6 Number of 546 QI 194		194	Recruit casual workers to embark		I 233	LUM staff and operating	Managers		
created		green jobs created		Q2	546	on conservation works.		3 470	budget	
				Q3	309	Transfer money for wages of casual workers to ECRDA.		I 964		
				Q4	132	Prepare and verify time and pay sheets for casual worker payments.		839		
						Prepare and compile quarterly reports regarding numbers employed in each project.				

3.3 Sub-Programme 2.3: Land Use Management.

Purpose: To promote the preservation, sustainable use and management of agricultural land through the administration of Conservation of Agricultural Resources Act (CARA), Subdivision of Agricultural Land Act (SALA), and Fencing Act.).

						Activities, Timeframes and Budge	ets			
Output	Ot	utput Indicator	Annual Targets	_	terly gets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Agro-	2.3.1	Number of	6	QI	-	Consultation of relevant stakeholders	Quarterly	79		Manager
Agro-Ecosystem nanagement plans developed Agro-Ecosystem management plans developed.					Identify & prioritise areas according to scale of planning (e.g. Provincial, local, district and ward level).			operating budget		
			Q2	-	Collect & collate data.	Quarterly	79			
					Visit site for assessment or field work investigation.					
					Develop database and capture information collected from the field.					
						Analyse data & develop data facts/sets.				
				Q3	-	Visit site for assessment or field work investigation.	Quarterly	79		
						Develop database and capture information collected from the field.				
						Analyse data & develop data facts/sets.				
			Q4		Compilation of Draft Agro-Ecosystem management plan.					
				6	Develop database and capture information collected from the field.	Quarterly	79			
						Analyse data & develop data facts/sets.				
					Distribute Agro-Ecosystem management plan to stakeholders for comments.					

						Activities, Timeframes and Budge	ets					
Output	Ou	tput Indicator	Annual Targets	Quar Tar		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility		
						Compilation of final Agro-Ecosystem management plan and Submit approved Agrosystem management plan						
Informed	2.3.2	Number of advices	15	QΙ	2	Receive requests from land users	Quarterly	322		Manager		
retention of Agricultural		guiding subdivision/ rezoning/ change		Q2	3	Register requests into the database	Quarterly	48	operating budget			
land and		of agricultural land use to protect		Q3	system 5 Collect and collate secondary data,	Quarterly	80					
feasibility.		agricultural land.		Q4	5	maps and other available information Conduct land assessment / field work investigation	Quarterly	80				
						Record and analyse assessment data Compile and submit reports with recommendation reports						
Farm	2.3.3	Number of farm	57	QΙ	13	Receive applications from applicants	Quarterly	449		Manager		
management plans developed		management plans developed		Q2	15	Register applications into the database system	Quarterly	517	operating budget			
				Q3	17	Visit sites for preassessment planning	Quarterly	586	_			
				Q4	12	Conduct land assessment/field work investigation Record and analyse findings of assessment Compile and submit reports with recommendation reports	·	413				
Advices on	2.3.4	Number of advices	103	QI	21	Receive and register applications.	Quarterly	302	LUM staff and	Manager		
guiding sustainable use		guiding sustainable use of agricultural		Q2	31	Collect & collate data.	Quarterly	446	operating budget	-		
of agricultural		natural resources Q3 27 Visinv Q4 24 De	Visit site for assessment or field work investigation.	Quarterly	389	1						
natural resources	nacular resources		inacui ai i esoui ces	nacarar resources	natural resources			Q4	investigation.	Quarterly	346	

						Activities, Timeframes and Budg	ets			
Output	Out	tput Indicator	Annual Targets	Quart Targ	•	Activities	Timeframes (I April 2025 -3 I March 2026)	0 .	Dependencies	Responsibility
						Distribute natural resource management plans to end users.				

3.4 Sub-Programme 2.4: Disaster Risk Reduction

Purpose: To provide agricultural disaster risk reduction (prevention, mitigation, preparedness, response and relief) support services to producers and other clients.

						Activities, Timeframes and Budge	ets			
Output	Ou	tput Indicators	Annual Targets	Quar Tar _i	•	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Awareness of disaster risk reduction conducted	2.4.1	Number o awareness campaigns or disaster rish reduction conducted	1	QI	I	Source monthly reports and/or any source information on all agriculture disaster and risk likely to occur from the National Working Group of the Early Warning System and Provincial Disaster Management Centre	2025	50	Weather service ,DRDAR Weather Stations Data and Agriculture Research Council	Work Stream
						Profiling of incidents likely to happen as per the Early Warning System			data	
						Communicate potential risks and/or disaster to those farmers who will potentially be affected (e.g. climate change effects (drought, flooded.) Fires, crop diseases ,animal and pests)			South African Weather service data	
				Q2	3	Communicate potential risks and/or disaster to those farmers who will potentially be affected (e.g. climate change effects (drought, floods etc.) Fires, crop diseases ,animal and pests)		50	Stakeholders availability	
				Q3	I	Utilise disaster risk assessment from PDMC for planning	Oct 2025-Dec 2025	100	South African Weather service ,	
						Communicate potential risks and/or disaster to those farmers who will potentially be affected (e.g. Climate change effects (drought, floods etc.) Fires, crop diseases ,animal and pests)			PDMC,DRDAR Weather Stations Data and Agriculture Research Council data & GIS	
				Q4	3	Communicate potential risks and/or disaster to those farmers who will	Jan 2026-Mar 2026	100	7 3. 3.3	

						Activities, Timeframes and Budge	ets			
Output	Ou	tput Indicators	Annual Targets	Quar Tar	terly gets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						potentially be affected (e.g. Climate change effects (drought, floods etc.) Fires, crop diseases ,animal and pests)				
Survey on update for early warning	2.4.2	Number of surveys on uptake for early	I	QΙ	-	Develop a methodology to conduct survey on uptake for early warning information		5	South African Weather service , DRDAR Weather	
information conducted		warning information conducted.		Q2	-	Circulate the methodology to conduct surveys on the uptake of early warning to various stakeholders for comments.		60	Stations Data and Agriculture Research Council data and	
						Conduct surveys on the uptake of early warning using accepted methodology.			Stakeholders availability	
				Q3	-	Review surveys and conduct analysis of its effect	Oct -Dec 2025	5		Director: DRR & GIS
				Q 4	I	Develop analysis report	Jan-Mar 2026	5		
	2.4.3	Number of	150	QΙ	30	Disseminate adverse weather alerts to	Apr -June 25	100	Bulk SMS facility ,	Director GIS &
		advisories issued regarding Early		Q2	40	the farming communities and other relevant stakeholders	July -Sep 2025	100	emails and WhatsApp	Communication
		warning Early		Q3	50		Oct -Dec 2025	100	functionality	
				Q4	30		Jan -Mar 2026	100		







PROGRAMME

3

4 PROGRAMME 3: AGRICULTURAL PRODUCER SUPPORT AND DEVELOPMENT

Purpose: To provide support to producers through agricultural development programmes. Enable and support transformation of the agriculture sector to actively contribute to economic growth, inclusion, equality and the creation of decent work. Increase food production through producer support and development initiatives.

4.1 Sub-Programme 3.1: Producer Support Services

Purpose: To provide producer support services for sustainable agricultural development in line with the National Policy on Comprehensive Producer development Support

						Activities, Timeframes and Bu	dgets			
Output		Output Indicator	Annual Targets	_	rterly	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per activity R'000	Dependencies	Responsibility
Production across the agriculture value chain		Number of Producers supported in the Red Meat Commodity		QI	-	Maintain a recordkeeping system of beneficiaries in relation to the infrastructure provided. Visit the infrastructure projects to verify beneficiaries according			Approved project list Approved budget for infrastructure	
				Q2	223	to the type of infrastructure, compliance to business process	July - Sept 2025	I 923	from provincial	
				Q3	1222	and relevant legislation and	Oct - Dec 2025		CASP and voted	
				Q4	and relevant registation and		Jan - March 2026	1 020	funds. Transport Digital Camera	
	3.1.2	Number of Producers supported in the	-	QΙ	-	Maintain a recordkeeping system of beneficiaries in relation to the infrastructure provided.	April - June 2025		Approved project list	Sub Programme Manager District Coordinators
		Grain Commodity		Q2	10	Visit the infrastructure projects		287	Approved budget	Extension Officers M& E
				Q3	36	to verify beneficiaries according to the type of infrastructure,	Oct - Dec 2025	102	for infrastructure	
				Q4	-	compliance to business process and relevant legislation and conditional grant frameworks and Standard Operating			from provincial CASP and voted funds	

					-	Activities, Timeframes and Bu	dgets			
Output		Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per activity R'000	Dependencies	Responsibility
						Procedures, beneficiary satisfaction. Compile a report on grain producers receiving support.				
	3.1.3	Number of producers	18	QI -		r iamam a recorditeeping system y		-	Approved project	Sub Programme Manager
		supported in the		Q2	-	of beneficiaries in relation to the producers supported.	July - Sept 2025	-	list	District Coordinators
		Citrus Commodity		Q3 -	-	Visit the projects to verify	Oct - Dec 2025	-	Approved budget	Sub Programme Manager
				Q4	18	producers supported. Compile a report on Citrus producers receiving support	Jan - March 26	-	for infrastructure	District Coordinators Extension Officers

4.2 Sub-Programme 3.2: Extension and Advisory Services

Purpose: To promote knowledge transfer and skills development as the foundation for equitable, productive, competitive, profitable and sustainable agricultural value chain enterprises

					Activi	ties, Timeframes and Budgets	•			
Output	Ou	itput Indicator	Annual Targets	_	rterly	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Enterprise development	3.2.1	Number of farmers supported with	8 800	QI	800	Visit to the farmer. Problem encountered.	April -June 2025	870	transport	Agricultural Advisors & Senior
linked to value chain		technical advice per commodity		Q2	2 000	Due 2000 ou 2000 de de les lles 200	Jul - Sept 2025	870	Shared challenges and possible	Agric Advisor
				Q3	4 000	Progress on attended challenges.	Oct- Dec 2025	870	solution	
				Q4	2 000		Jan- March 25	870	Access to relevant information, research	
									Solutions to challenges	
	3.2.2	Number of hectares planted for production of field crops	23 000	QI	-	Provide Technical advice Develop and finalize specifications and other tendering documents, e.g. Expression of interest for Partnerships	April-June 2025	•	Extension personnel	Agricultural Advisors & Senior Agric Advisor
						Sitting of Specification Committee, BEC, BAC and procure once approved Provide Technical advice Procure and distribute production inputs		-	Procurement Committees, Food Security and Supply Chain Management	Extension personnel and Supply Chain Management
				Q2	1 000	·	Jul - Sep 2025	400	Availability of inputs in the markets	Extension and Advisory Services
						Provide Technical advice	Jul - Sep 2025			Extension and Advisory Services

					Activi	ties, Timeframes and Budgets	•			
Output	Ou	tput Indicator	Annual Targets		rterly rgets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Assessment of and appointment of mechanization contractors, bulk production input suppliers and Grain Partners	Jul - Sep 2025			Supply Chain Management
				Q3	20 000	Procure and distribute production inputs	Oct -Dec 2025	67 000		Food Security, Contract management and Supply Chain Management, Extension Personnel
						Planting and monitoring progress of crop establishment	Oct -Dec 2025		Climatic conditions	Extension and Advisory Services
						Verification and reporting of hectares planted	Oct -Dec 2025			
						Provide Technical advice	Oct-Dec 2025		Extension and Advisory Services	
				Q4	2 000	Planting and monitoring progress of crop establishment	Jan-March 2026	700	Climatic condition	Extension and Advisory Services
						Verification and reporting of actual hectares planted	Jan-March 2026		Extension and Advisory Services	
						Provide Technical advice	Jan-March 2026			
	3.2.3	Number of livestock enterprises supported in	400	QI	-	Provide Technical advice Develop and finalize specifications and other tendering documents.	April-June 2025	-	Applications received	Agric Advisors and senior agric advisor, scientists
		support of sustainable Agricultural Value Chains.				Sitting of Specification Committee, BEC, BAC and procure once approved Provide Technical advice			Farmers Bringing Animals	

				Activi	ties, Timeframes and Budgets	•			
Output	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Develop and finalize specifications and other tendering documents.				
			Q2	-	Procurement of livestock	July -Sep 2025	-		Agric Advisors and senior agric advisor, scientists, vet
					Assessment of and appointment of mechanization contractors, bulk production input suppliers and Grain Partners			Response from Bidders	
					Procure and distribute production inputs				
					Finalisation of procurement				
			Q3	150	Sheep Shearing and wool recorded	Oct-Nov 2025	6 000	Shearing Season Continues	Agric Advisors and senior agric advisor,
					Deliver and Monitor delivery of livestock			Availability of stock in the market	scientists
					Monitor performance and delivery of feed to feeding centres			Intakes in the feeding centre	
					Procurement of large and smallstock			Response of Bidders and Supply Chain Management	
			Q4	250	Delivery of large and smallstock	Dec-Feb 2026	11 000		Agric Advisors and
					Monitor progress on smallstock delivered			in the market	senior agric advisor
					Monitor performance of feeding center's				

4.3 Sub-Programme 3.3: Food Security

Objective: To support, advice and coordinate the implementation of National policy on Food and Nutrition Security.

					Activit	ies, Timeframes and Budg	gets			
Output	Ou	tput Indicator	Annual Targets	_	arterly argets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Smallholder producers	3.3.1	Number of smallholder	8 800	QI	800	Provide Technical advice	April – June 2025	-	Extension and Advisory Services	Extension and Advisory Services
supported		producers supported		Q2	2 000	Distribute production inputs and equipment procured in 3.3.2 and 3.3.3 below. Monitor utilization of production inputs delivered.		-	Advisory Services	Food Security, Supply Chain Management and Extension personnel Extension and
				Q3	4 000	Provide Technical advice.	Oct – Dec 2025	-		Advisory Services
				Q4	2 000		Jan – March 2026	-		
Subsistence producers supported	3.3.2	Number of subsistence producers	30 000	QI	3 588	Preparation and finalization of specifications	April– June 2025	7 176		Food Security, Supply Chain Management and
заррогсеа		supported				Sitting of Specification Committee, BEC, BAC and				Extension personnel
				Q2	10 000	initiation of procurement.	Jul- Sep 2025	20 000	-	
				Q3	15 000	Provide technical advice.	Oct- Dec 2025	30 000	_	
				Q4	1 412	Procure and distribute production inputs. Monitor use of delivered	Jan – Flaren 2020	2 824		
						inputs. Submit Quarterly Reports.				
Jobs Created	3.3.3	Number of jobs	852	QI	-	Conducting meetings with	April – June 2025	-	Appointed input	Food Security
		created through		Q2	-	input suppliers			suppliers	

			Act	vities, Timeframes and Bud	gets			
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
	food security		Q3 -	Conduct meeting with				Supply Chain
	intervention		Q4 852	mechanization contractors Conduct Social Facilitation			Appointed mechanization	Management
				Visit projects to verify and collect jobs register				Extension and Advisory Services
				Report on jobs created for each project			Workers contracts	District
				Maintain database on job opportunities created				Coordination
				Compile and submit annual report with evidence.			Signed attendance register	







PROGRAMME 4

5 PROGRAMME 4: VETERINARY SERVICES

Purpose: To provide veterinary services to clients in order to ensure healthy animals, sustainable and profitable animal production enterprises, safe trade in animals and products of animal origin and the wellbeing of animals and the public.

5.1 Sub-Programme 4.1: Animal Health

Purpose: To facilitate and provide animal health services in order to protect the animals and public against identified zoonotic and diseases of economic importance, promote primary animal health and welfare programs / projects, resulting in a favourable zoo sanitary status that maintains consumer confidence in products of animal origin and enables the export of animals and products of animal origin.

					Activiti	es, Timeframes and Budgets	5			
Output	0	utput Indicator	Annual Targets	Quart	erly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
,	4.1.1	Number of		QI	16 173	Number of samples taken for		I 400		AHTs
policies and strategies		samples collected for targeted		Q2	18 459	Newcastle Disease and Avian Influenza surveillance.	July -Sep 2025	466	(Vehicles)	
strengthened		animal disease		Q3	16 201		Oct -Dec 2025	466	Bleeding tubes	
		surveillance			51 999	Number of samples taken for Brucellosis surveillance.	Jan -March 2026	468		
	4.1.2 Number of visits to epidemiologica units for veterinary interventions		9 127	QI		Farms/dip tanks visited for blanthrax and brucellosis vaccination. Visits to the farms and dip tanks for blanthrax and brucellosis awareness meetings and vaccination.			Transport (Vehicles) Bleeding tubes	AHTs
	1 1					Sites visited for rabies vaccination. Visit to the farms/village site for rabies awareness meetings and vaccination.			Transport (Vehicles) Handling facility Vaccines (Blanthrax, Brucella)	AHTs

			_		Activiti	es, Timeframes and Budgets	5			
Output	Oi	utput Indicator	Annual Targets Quarte		erly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
									Transport (vehicles) Rabies vaccine	State Vets/AHTs
						Farms/dip tanks visited for demonstration of AIDA			(vehicles) Clinical	State Vets/AHTs
						Visits to dip tanks/farms for AIDA demonstration.			drugs	
						Farms/dip tanks visited for TR and BR surveillance			Transport (vehicles)	AHTs
						Visits to dip tanks/farms for TB and BR testing.			Handling facility Branding equipment	
						Sites visited for CSF surveillance			Transport (vehicles)	State Vets/AHTs
						Visits to sites/farms/ homesteads for CSF sampling			Handling facility Vacutainers	
						Farms/homesteads visited for Al/NDsurveillance			Transport (vehicles)	State Vets/AHTs
						Visit to farms/homesteads for AI sampling			Vacutainers	
						Communities visited for farmers meetings and information days			Transport (vehicles) Vacutainers	State Vets/AHTs
						Visits to communities to conduct farmers meetings or information days				
						Farms / establishments visited for inspection purposes and /or registration				

					Activiti	es, Timeframes and Budgets	s			
Output	Ot	utput Indicator	Annual Targets	Quart	erly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Visits to farms and establishments for inspection and registration				
						Farms/dip tanks visited for blanthrax and brucellosis vaccination				
						Visits to the farms and dip tanks for blanthrax and brucellosis awareness meetings and vaccination				
				Q2	3 441	Sites visited for rabies vaccination Visit to the farms/village site for rabies awareness meetings and vaccination			Requests for farm registrations Transport (vehicles)	State Vets
						Farms/dip tanks visited for demonstration of AIDA Visits to dip tanks/farms for AIDA demonstration			Transport (Vehicles) Handling facility Vaccines (Blanthrax, Brucella)	AHTs
						Farms/dip tanks visited for TR and BR surveillance Visits to dip tanks/farms for TB and BR testing			Transport (vehicles) Rabies vaccine	State Vets/AHTs
						Sites visited for CSF surveillance Visits to sites/farms/homesteads for CSF sampling			Transport (vehicles) Clinical drugs	State Vets/AHTs
						Farms/homesteads visited for Al surveillance			Transport (vehicles)	AHTs

					Activiti	es, Timeframes and Budgets	5			
Output	Ō	Output Indicator Annual Targets		Quart	erly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Visit to farms/homesteads for Al sampling			Handling facility Branding equipment	
						Farms/homesteads visited for ND surveillance Visit to farms/homesteads for ND sampling			Transport (vehicles) Handling facility Vacutainers	State Vets/AHTs
						Communities visited for farmers meetings and information days Visits to communities to conduct farmers meetings or information days			Transport (vehicles) Vacutainers	State Vets/AHTs
						Farms / establishments visited for inspection purposes and /or registration Visits to farms and establishments for inspection			Transport (vehicles) Vacutainers	State Vets/AHTs
						and registration Sites visited for rabies vaccination Visit to the farms/village site for rabies awareness meetings and vaccination			Transport (vehicles) Vacutainers	State Vets/AHTs
						Farms/dip tanks visited for demonstration of AIDA Visits to dip tanks/farms for AIDA demonstration			Transport (vehicles) Information fliers	State Vets/AHTs

				Activiti	es, Timeframes and Budgets	5			
Output	Output Ind	Annual Targets	Quart	erly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Q3	1 189	Sites visited for rabies vaccination Visit to the farms/village site for rabies awareness meetings and vaccination		2 270	Requests for farm registrations Transport (vehicles)	State Vets
					Farms/dip tanks visited for demonstration of AIDA Visits to dip tanks/farms for AIDA demonstration			Transport (Vehicles) Handling facility Vaccines (Blanthrax, Brucella)	AHTs
					Farms/homesteads visited for AI surveillance Visit to farms/homesteads for AI sampling			Transport (vehicles) Clinical drugs	State Vets/AHTs
					Farms/homesteads visited for ND surveillance Visit to farms/homesteads for ND sampling			Transport (vehicles) Handling facility Branding equipment	AHTs
					Farms/dip tanks visited for TR and BR surveillance Visits to dip tanks/farms for TB and BR testing			Transport (vehicles) Handling facility Vacutainers	State Vats/AHTs
					Sites visited for CSF surveillance Visits to sites/farms/ homesteads for CSF sampling			Transport (vehicles) Vacutainers	State Vets/AHTs

			_		Activiti	es, Timeframes and Budgets	5			
Output	O	Output Indicator Annual Targets		()uart		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Communities visited for farmers meetings and information days Visits to communities to conduct farmers meetings or information days			Transport (vehicles) Vacutainers	State Vets/AHTs
						Farms / establishments visited for inspection purposes and /or registration Visits to farms and establishments for inspection and registration			Transport (vehicles) Vacutainers	State Vets/AHTs
				Q4	I 423	Sites visited for rabies vaccination Visit to the farms/village site for rabies awareness meetings and vaccination		2 288	Requests for farm registrations Transport (vehicles)	AHTs
						Farms/dip tanks visited for demonstration of AIDA Visits to dip tanks/farms for AIDA demonstration Farms/dip tanks visited for			Transport (Vehicles) Handling facility Vaccines (Blanthrax.	AHTs
						TR and BR surveillance Visits to dip tanks/farms for TB and BR testing			Brucella)	
						Farms/homesteads visited for AI surveillance Visit to farms/homesteads for AI sampling			Transport (vehicles) Rabies vaccine	State Vets/AHTs
						Farms/homesteads visited for ND surveillance			Transport (vehicles)	State Vets/AHTs

					Activiti	es, Timeframes and Budgets	5			
Output	0	utput Indicator	Annual Targets Quarterly Targets		erly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Visit to farms/homesteads for ND sampling			Clinical drugs	
						Communities visited for farmers meetings and information days Visits to communities to conduct farmers meetings or information days			Transport (vehicles) Handling facility Branding equipment	AHTs
						Farms / establishments visited for inspection purposes and /or registration Visits to farms and establishments for inspection and registration			Transport (vehicles) Handling facility Vacutainers	State Vets/AHTs
	4.1.3	Number of animals vaccinated against controlled animal diseases according to Animal Disease Act (Act 35 of 1984)	I 406 192	QI	1 006 195	Anthrax Vaccination Procurement of Blanthrax vaccine for vaccination against anthrax and blackquarter diseases and vaccinate cattle	April -June 2025	1 103	Requests for farm registrations Transport (vehicles)	State Vets/AHTs
		(ACL 33 OI 1764)				Brucellosis Vaccination Vaccinate heifers against brucellosis			Proper handling facility Blanthrax vaccine and Automatic syringes	AHTs
						Rabies Vaccination Procurement rabies vaccine Vaccinate pets against rabies on an ongoing basis			Rabies vaccine Injectors (Syringes)	AHTs

Activities, Timeframes and Budgets											
Output	0	utput Indicator	Annual Targets	Quart	erly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility	
				Q2	236 722	Rabies Vaccination Vaccinate pets against rabies on an ongoing basis	July-Sep 2025		Proper Handling facility S19 vaccine/RB 51	AHTs	
						Brucellosis Vaccination Vaccinate heifers against brucellosis			Proper handling facility Blanthrax vaccine	AHTs	
						Anthrax Vaccination Vaccination against anthrax and blackquarter diseases Mop up vaccination against anthrax and black Quarter			Rabies vaccine Injectors (Syringes)	AHTs	
				Q3	44 481	Rabies Vaccination Vaccinate pets against rabies on an ongoing basis	Oct -Dec 2025		Proper Handling facility S19 vaccine/RB 51	AHTs	
						Brucellosis Vaccination Procure vaccine			Budget	DD Vet	
				Q4	118 794	Rabies Vaccination Vaccinate pets against rabies on an ongoing basis Brucellosis Vaccination Vaccinate heifers against brucellosis			Proper Handling facility S19 vaccine /RB 51 Proper handling facility Blanthrax vaccine Rabies vaccine	AHTs	
									Injectors (Syringes)		
	4.1.4	Number of treatments applied to sheep for the control		QI	-	Sheep Scab Treatment	July -Sep 2025		Proper Handling facility \$19 vaccine/RB 51	AHTs	

·		·	·		Activiti	es, Timeframes and Budgets	;			·								
Output	0	utput Indicator	Indicator Annual Targets		erly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility								
		of sheep scab to improve the quality and quantity of the wool clip		Q2	I 760 536	Procure and Administer drug for treatment of sheep against sheep scab	, ,	6 247	Sheep scab drug Injectors (Syringes)									
		, and a simp		Q3	5 571 090	Sheep Scab Treatment Administer drug for treatment of sheep against sheep scab		2 000	Sheep scab drug Injectors (Syringes)									
				Q4	915 527		Jan -March 2026		Sheep scab drug									
	4.1.5	Number of	2 662 277	QI	798 563	Treatment for External	Apr-June 2025	667	Sheep scab drug	CAHW's an								
		treatments applied to animals for	tments applied nimals for rnal parasites			_						Q2	377 972	Parasites	July-Sep 2025	665	Injectors	AHTs
		external parasites			634 393	Procure dipping material Conduct animals dipping to	Oct -Dec 2025	665	(Syringes) Dipping tank									
		control		Q4	851 349	control external parasites	Jan-Mar 2026	665	Handling facility									
									Dipping material									

5.2 Sub-Programme 4.2: Veterinary International Trade Facilitation

Purpose: To facilitate the import and export of animals, products of animal origin and related products through certification and health status.

				A	ctivities,	Timeframes and Budgets				
Output	0	output Indicator	Annual Targets	_	arterly rgets	Activities	Timeframes (I April 2024 –3 I March 2025)	Budget per Activity R'000	Dependencies	Responsibility
Biosecurity policies and strategies		Number of veterinary	4 890	QI	I 224	Number of veterinary export certificates issued	, ,	205	Transport	State Veterinarians
strengthened		certificates issued		Q2	999	for the export of animals		210	Requests for export	Vecer irrar raris
		for export facilitation	:	Q3	I 326	or animal products Verify correctness of the	Oct-Dec 2025	530	registration and certification	
				Q4	1 341	export documents Issue export certificate upon approval	Jan-March 2026	55	-cer uneadon	
						Number of internal (local) movement certificates issued for consignments intended for exports				
						Issue a movement permit internal transfer certificate for a consignment intended for export				
Veterinary services	4.2.2	Number of outreach		QI	9	Conduct visibility sessions.	April -June 2025	24	Transport	Animal Health
awareness campaigns		events supported to capacitate the		Q2	10	Support campaigns on notifiable & controlled	July -Sep 2025	27	Requests to support outreach	Technician
		communities, public and staff on veterinary	Q3	8	diseases.	Oct -Dec 2025	23	events		
		services		Q4	11	Participate in careers exhibitions, road shows & departmental (MEC) outreach activities	Jan -March 2026	7		

5.3 Sub-Programme 4.3: Veterinary Public Health

Purpose: To promote the safety of meat and meat products.

				Act	tivities	, Timeframes and Budgets				
Output	(Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Reduce level of		Number of	I 246	QI	297	ABATTOIR	April-June 2025	150	Transport	Veterinary Public
risks associated with food		inspections conducted on facilities producing		Q2	337	Inspect abattoirs routinely for Compliance to basic hygiene during slaughter.	July-Sep 2025	165	Filled vacancies	Health Officers
		meat		Q3	341	compliance to basic hygiene		145		
				Q4	271	during slaughter.	Jan-March 2026	179		
						HYGIENE ASSESSMETS				
						Conduct Hygiene Assessment System (HAS) audits to assess level of compliance to the requirements of the meat safety standards Cutting plants inspections Processing plant inspections				
Safe meat produce	4.3.2	Number of compliant	88	QI	88	ABATTOIR	Apr -June 2025	150	Transport	Veterinary Public
		abattoirs registered and monitored (to support		Q2	-	REGISTRATIONS Inspect abattoirs for annual	July-Sep 2025	-	Filled vacancies	Health Officers
		livestock value chain)		Q3	-	registration.	Oct -Dec 2025	-		
				Q4	-		Jan March 2026	-		
	4.3.3	Number of interactions to respond to the	I 058	QI	270	VISITS TO BUTCHERIES Visit butcheries to check	April-June 2025	150	Transport Filled vacancies	Veterinary Public Health Officers
		Provisions of the Meat Safety Act (Act 40 of 2000).		Q2	265	authenticity of meat sold	July -Sep 2025	163		
				Q3 269	CONTACT SESSIONS	Oct -Dec 2025	144			
				Q4	254	Inspections for cultural events and Rural Throughput abattoirs; Consultations on HMS and	Jan-March 2026	177		

				Act	tivities	, Timeframes and Budgets				
Output	Output Indicator		Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						external stakeholders; informal training of abattoir personnel and evaluation of abattoir plans including site visits.				
						Follow up om alleged illegal slaughter.				
						Awareness campaigns.				
Safe meat produce	4.3.4	Number of samples collected to monitor		Q	474	Brain samples collected for BSE survey.	April-June 2025	150	Transport	Veterinary Public Health Officers
produce		the safety of meat produced at abattoirs		Q2	462	Meat samples collected for	July -Sep 2025	163	Filled vacancies	
		as per Meat Safety Act (Act 40 of 2000)		Q3 4	455	ricae samples /eareass surface	Oct -Dec 2025	144		
				Q4	445	swabs collected to test for meat quality.	Jan-March 2026	177		
						Work surface/workers hands swabs collected to test for cleaning efficiency.				
						Water samples collected to test for water quality.				

5.4 Sub-Programme 4.4: Veterinary Diagnosistics Services

Purpose: To provide veterinary diagnostics and investigative services that support and promote animal health and production towards the provision of safe food.

				Δ	ctivities, 7	Timeframes and Budgets				
Output	Ou	tput Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Confirmation of	4.4.1	Number of specimen tested for diagnostic purposes	106 942	QΙ	26 565	Procure chemicals, reagents,	April -June 2025	635	- 1	State Veterinarian
				Q2	27 405	consumables, equipment & apparatus to test specimens	July-Sep 2025	974	testing Availability of reagents	
		Ling.icome pai posso		Q3	26 162	for disease diagnosis.	Oct-Dec 2025	878		
			Q4	26 810	Conduct postmortems to collect specimens for disease diagnosis.	Jan -March 2026	584			
						Analyse specimen for food safety				
					Analyse specimen for fertility testing.					
	4.4.2	Number of	75 189	QΙ	18 952	Procurement & equipment		434	- 1	State Veterinarian
		laboratory tests performed		Q2	19 467	maintenance for conduct of tests & produce reagents	July -Sep 2025	574	testing Availability of	
		according to		Q3	18 742		Oct -Dec 2025	477	reagents	
		approved standards		Q4	18 028		Jan-March 2026	400		
A healthy productive	4.4.3	Number of primary	11 900	QI	3 000	Conduct information days for	April-June 2025	461	Transport	State Veterinarian
provincial livestock		animal health care (PAHC)		Q2	3 010	the farmers on various diseases that may have a	July-Sep 2025	461	Requests for clinical services	
		interactions held to		Q3	3 010	negative impact on their	Oct-Dec 2025	461	clinical services	
				Q4	2 880	livestock production. Organise farmers for planned clinical days to be conducted by State Veterinarian and Animal Health Technicians utilizing mobile clinics.		462		

	Activities, Timeframes and Budgets												
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility					
				Conduct clinical sessions by treatment of animals and conduct animal husbandry activities.									
				Assist farmers with application for brand certificates.	.								
				Marking of animals for demonstration & training session.									

5.5 Sub-Programme 4.5: Veterinary Technical Support Services

Purpose: To provide a veterinary ancillary support service that addresses and promotes the welfare of animals, animal identification and advisory service

Output	Output Indicator		Annual Targets	_	terly gets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Address and	4.5.1	Number of	17	QI	4	Inspection and issuing of PAPA	April - June 2025	-	Transport	State Veterinarian
promotes the		Performing		Q2	6	registration licensing	July - Sept 2025	-		
welfare of animals	'	Animals Protection Act (PAPA)		Q3	5		Oct - Dec 2025	-		
identification and	ı	registration		Q4	2		Jan- March 2026	-		
advisory services		licences issued								







PROGRAMME 5

6 PROGRAMME 5: RESEARCH AND TECHNOLOGY DEVELOPMENT SERVICES

Purpose: To provide expert, problem focused and client centric agricultural research, technology development and transfer impacting on development.

6.1 Sub-Programme 5.1: Agricultural Research

Purpose: To improve the agricultural production through conducting, facilitating and coordinating medium to long term research and technology development.

					Ac	tivities, Timeframes and Budgets				
Output	Output Output Indicator		Annual Targets	_	arterly argets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Research projects	5.1.1	Number of	38	QI	-		Animal Re	esearch		
implemented					Develop and implement research proposals addressing production constraints on animal production		20	New Research needs	Livestock Improvement Research Directorate	
production	_				Ongoing maintenance, data recording and data analysis of existing implemented research projects		295	Research protocol guidelines		
						Annual report writing for all research projects	30 June 2025	10	Number of projects to be reported on	
						Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding livestock production	quarter	65	As per requests received	
						Administering of semi structured questionnaires to 20 pig cooperatives/farmers per 3 local municipalities per each district municipality to be used in survey determining the performance status	quarter	25	Number of pig farmers identified to be interviewed	

	_			Act	tivities, Timeframes and Budgets				
Output	Outpu	t Indicator	Annual Targets	rterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					of smallholder pig farming in the EC province				
					Monitoring of tick loads on cattle groups and vegetation in antitick vaccine trial at Bathurst R.C. Continue monitoring ticks on vaccinated and control group of Dexter heifers.	Once a month	25	Goods & services to render data collection	
					Preparation for autumn lambing of Dohne Merino stud ewes	April 2025	45		
					Final selection of ewes and does to be mated (Bathurst R.C., Adelaide R.C., Cradock R.C. & Jansenville	April/May			
					Farm)	May 2025			
					Autumn mating of goats at Adelaide R.C., Jansenville & Bathurst R.C)	May 2025			
					First shearing of Angora kids (Jansenville R.F.)				
					Mating of Merino ewes at Cradock R.C	May 2025	20		
					Assistance to Ivili Loboya Co. to mobilize communities to partake in cashmere production activities by	Ongoing through quarter	15	Request to assist	
					holding of Cashmere Information Days	May 2025		Goods & services to execute activities	
					Mating of cashmere ewes at Wolwehoek Research Farm				
					Finals screening of Nguni young stud bulls, Boer Goat rams and Dohne Merino rams for availment to Dept. LIS	April 2025	50	Research protocol guidelines	
						May 2025			

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Output	Output Indicator			Weaning of Dohne Nguni stud calves. Data send to SA Studbook for performance testing. B2I performance test data send to SA Studbook for performance testing. Transfer weaned male progeny to Adelaide R.C. for Phase Detesting Final classing of young Nguni stud heifers by Nguni Breed Inspectors Weighing of cattle at Dohne A.D.I., Bathurst R.C., & Campagna Production System Calf performance evaluation of Dexter/Holstein crosses, Dexter & Holstein calves Final pregnancy diagnosis of mated dairy cows/heifers Daily milk production evaluation of Holstein, Holstein x Dexter & Dexter groups Monitoring transferred Dexter cows and bull at Mpharane community (Alfred Nzo district) suitable	March 2026) May 2025 June 2025 April 2025 Monthly Once a month Once a quarter Daily Ongoing through quarter		Research protocol guidelines Goods & services to execute activities	
				communities for the transfer of Dexter cows to evaluate of station performance under rural conditions Data capturing of historic data for project aiming to evaluate long term effects of climate change on various production systems		-	Goods & services to execute activities	

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator		Annual Targets	arterly rgets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Pasture Res	earch QI	_	
					Survey production and species composition, data collection. Community mobilization for new treatments in the trial	Throughout Quarterly	20	Staff availability	Livestock Development Directorate
					Conduct species composition surveys bush control trial in Bathurst Experimental Farm Burn trial treatments	Throughout Quarterly	20	Willingness from community	Livestock Development Directorate
					Grass survey and collecting soil samples in all plots	Throughout Quarterly	10	Availability of skilled staff	Animal Improvement Research Directorate
					Determine annual productivity in all plots	Throughout Quarterly	30	Staff availability and working equipment	Animal Improvement Research Directorate
					Determine basal cover in all plots	Throughout Quarterly	10	Availability of skilled staff	Animal Improvement Research Directorate
					Survey all trial sites, collect production samples and analyse for quality evaluation	Throughout Quarterly	30	farmers and climatic	Animal Improvement Research Directorate
					Continuous disease monitoring and control	Throughout Quarterly	30		Animal Improvement Research Directorate
					Maintain vegetative material plots and supply on request	Throughout Quarterly	10	Staff availability	Animal Improvement

				Act	tivities, Timeframes and Budgets				
Output	Ot	utput Indicator	Annual Targets	arterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
									Research Directorate
					Data analysis on species composition and soil nutrient status for nitrogen carbon ecosystem response to bush encroachment and clearing of invasive species	,	30	Climate Conditions	Animal Improvement Research Directorate
					Do species composition data collection.	Throughout Quarterly	30	Staff availability and climate conditions	Livestock Development Directorate
						Agronomic Res	search (QI)	_	
					Develop and implement research proposals addressing production constraints on crop production		20		Plant and Crops Production Research
					Ongoing maintenance, data recording and data analysis of existing implemented research projects		110	Availability of skilled Staff personnel and relevant statistical package	Plant and Crops
					Annual report writing for all research projects	April - June 2025	10	Availability of skilled Staff personnel	
					Preparation and submission of manuscript for publication.	April - June 2025	30	Availability of skilled Staff personnel, relevant statistical package and scientific Journals	
					Preparation and submission of abstract for international and national congresses.	April - June 2025	100	Availability of skilled Staff	

		_	Act	tivities, Timeframes and Budgets			_	
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Presentation in the international and national congresses as well as seminar series.			personnel, relevant conferences and congresses	
				Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding crop production		40	Availability of skilled Staff personnel	
				Diagnostic services and advisory services on crop production in the province.		30	Availability of skilled Staff personnel	
					Horticulture re	search (QI)		
				Develop and implement research proposals addressing production constraints on horticultural production	. ,	20	skilled Staff	Plant and Crops Production Research Directorate
				Ongoing maintenance, data recording and data analysis of existing implemented research projects		120	Availability of skilled Staff personnel and relevant statistical package	
				Annual report writing for all research projects	April - June 2025	20	Availability of skilled Staff personnel	
				Preparation and submission of manuscript for publication.	April - June 2025	30	Availability of skilled Staff personnel, relevant statistical package and scientific Journals	

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.	April - June 2025	120	Availability of skilled Staff personnel, relevant conferences and congresses	
					Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding horticultural production	April - June 2025	50	Availability of skilled Staff personnel	
					Diagnostic services and advisory services on crop production in the province.		40		Plant and Crops Production Research Directorate
			Q2	-		Animal Rese	arch (Q2)		
					Develop and implement research proposals addressing production constraints on animal production	Ongoing through quarter	20	Research protocol guidelines	Livestock Improvement Research Directorate
					Ongoing maintenance, data recording and data analysis of existing implemented research projects	Ongoing through quarter	320	Research protocol guidelines	Livestock Improvement Research Directorate
					Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding livestock production	Ongoing through quarter	50	As per requests	Livestock Improvement Research Directorate
					Submit annual research report for animal science sub-directorate research projects	30 September 2024	10	Submission by scientists	Livestock Improvement Research Directorate

Output	Output Indicator Annual Targets		Quarterly Targets	Activities Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Administering of semi structured questionnaires to 20 pig cooperatives/farmers per 3 local municipalities per each district municipality to be used in survey determining the performance status of smallholder pig farming in the EC province	Ongoing through quarter	25	Number of pig farmers identified to be interviewed	Improvement
				Select and source Nguni females for Crossbreeding project at Bathurst R.C. (Brahman x Nguni)	Daily	10		
				Monitoring of tick loads on cattle groups and vegetation in antitick vaccine trial at Bathurst R.C. Continue monitoring ticks on vaccinated and control group of Dexter heifers.	Once a month	55	Goods & services to render data collection	
				Pregnancy scanning of mated ewes (Adelaide R.C. & Bathurst R.C)	July 2025	10	Goods & services to render data collection	
				Combing goats for cashmere at Wolwehoek Research farm Issuing of cashmere rams to participating communities	Sep 2025	25	Availability of labour Collection by identified communities	
				Data capturing of historic data for project aiming to evaluate long term effects of climate change on various production systems	Ongoing through quarter	-	Goods & services to execute activities	

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator Annual Targets		Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Fortnightly weighing of young bulls in Phase Dtest (Bathurst R.C.) Monthly weighing of cattle at Dohne A.D.I., Bathurst R.C., & Campagna Production System	throughout quarter	25	Goods & services to render data collection	
				Procurement of replacement bulls sires	Sep 2025	250	Suitable sires on offer at Auctions	
				Proceed with calf performance evaluation of Dexter/Holstein crosses, Dexter & Holstein calves. Continue with milk production evaluation of Holstein, Holstein x Dexter & Dexter groups (seasonal milking of Dohne dairy cows)	August 2025	65	Goods & services to render data collection	
				Continue with production monitoring of issued Dexter females under rural conditions			Cooperation of communities identified for transfer of cattle	
					Pasture Res	earch Q2		
				Conduct species composition surveys bluebush trial. Implement seasonal burn treatment. Collect soils after burn data	Throughout Quarterly	20	Availability of skilled staff and available burning material	
				Apply winter burn treatment in four plots. Introduce grazing cattle in control and goat treatment plots.	Quarterly	20	Burning material and climate conditions	
				Move goats between browsing plots. Collect soils data after burning				

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarte Targe		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Apply monthly burning treatments. Collect soil samples after burning treatments. Measure grass productivity in all burnt plots	Throughout Quarterly	10	Approval by FPA	
					Survey production and species composition, data collection. Community mobilization for new treatments in the trial	Throughout Quarterly	30	Staff availability Willingness from community	
					Maintain vegetative material plots and supply on request	Throughout Quarterly	10	Requests from farmers and climatic conditions	
					Data analysis on species composition and soil nutrient	Throughout Quarterly	30	Lab analysis turnaround time	
					Do Maize planting into legumes. Collect soil samples	Throughout Quarterly	10	Staff availability	
					Collect winter growth production	Throughout Quarterly	30	Staff availability	
					Collect soil samples. Introduce cattle and follow with sheep in the trial	Throughout Quarterly	10	Staff availability and lab analysis turnaround time	
					General trial maintenance	Throughout Quarterly	30	Staff availability	
						Agronomic Re	search (Q2)		
					Develop and implement research proposals addressing production constraints on crop production	July 2025 - Sep 2025	20	skilled Staff	Plant and Crop Production Research

				Act	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quart Targ		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Ongoing maintenance, data recording and data analysis of existing implemented research projects	July 2025 - Sep 2025	250	Availability of skilled Staff personnel and relevant statistical package	
					Annual report writing for all research projects	July 2025 - Sep 2025	20	Availability of skilled Staff personnel	
					Preparation and submission of manuscript for publication.	July 2025 - Sep 2025	40	Availability of skilled Staff personnel, relevant statistical package and scientific Journals	
					Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.	July 2025 - Sep 2025	250	Availability of skilled Staff personnel, relevant conferences and congresses	
					Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding crop production	July 2025 - Sep 2025	70	Availability of skilled Staff personnel	
					Diagnostic services and advisory services on crop production in the province.	July - Sep 2025	70	Availability of skilled Staff personnel	
						Horticulture re	esearch (Q2)		
					Develop and implement research proposals addressing production	July - Sep 2025	20		Plant and Crops Production

			Ac	tivities, Timeframes and Budgets			_	
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				constraints on horticultural production				Research Directorate
				Ongoing maintenance, data recording and data analysis of existing implemented research projects	July - Sep 2025	150	Availability of skilled Staff personnel and relevant statistical package	
				Annual report writing for all research projects	July - Sep 2025	20	Availability of skilled Staff personnel	
				Preparation and submission of manuscript for publication.	July - Sep 2025	30	Availability of skilled Staff personnel, relevant statistical package and scientific Journals	
				Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.	July to Sep 2025	150	Availability of skilled Staff personnel, relevant conferences and congresses	
				Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding horticultural production	July to Sep 2025	70	Availability of skilled Staff personnel	
				Diagnostic services and advisory services on crop production in the province.		70	Availability of skilled Staff personnel	

					Ac	tivities, Timeframes and Budgets				
Output	0	utput Indicator	Annual Targets		arterly	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Q3	-		Animal Rese	arch (Q3)		
						Develop and implement research proposals addressing production constraints on animal production	Ongoing through quarter	20	Research protocol guidelines	Livestock Improvement Research
						Ongoing maintenance, data recording and data analysis of existing implemented research projects	Ongoing through quarter	330	Research protocol guidelines	Directorate
						Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding livestock production	Ongoing through quarter	35	As per requests received	
						Administering of semi-structured questionnaires to 20 pig cooperatives/farmers per 3 local municipalities per each district municipality to be used in survey determining the performance status of smallholder pig farming in the EC province	Once a month	60	Number of pig farmers identified to be interviewed	
						Continuation of calving season for all beef trials, birth notifications as per research protocol	Oct - Nov 2025	10	Goods & services to render data collection	
						Monitoring of tick loads on cattle groups and vegetation in antitick vaccine trial at Bathurst R.C. Continue monitoring ticks on vaccinated and control group of Dexter heifers.		35		
						Shear young replacement sheep and take fleece samples of Merino ewes at Cradock R.C	Dec 2025	5		

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Linear scoring of wool & conformation traits Mating of Dohne Merino stud ewes	Nov – Dec 2025			
				Combing goats for cashmere at Wolwehoek Research farm (if not completed during Q2) Assistance with collection of combed cashmere from extension officers and farmers	Dec 2025	25		
				Classing of collected cashmere (Wolwehoek Farm)				
				Fortnightly weighing of young bulls in Phase Dtest (Bathurst R.C.) BII performance test data send to SA Studbook for performance	Ongoing through quarter	30		
				testing. Finalize procurement of new stud bulls (Dohne Nguni stud) – mating season commences for all beef trials.				
				Birth notification and parentage recording during calving season. Final selection of replacement heifers				
				for large stock trials Weighing of cattle at Dohne A.D.I., Bathurst R.C., & Campagna Production System				
				Data capturing of historic data for project aiming to evaluate long term effects of climate change on various production systems	Ongoing through quarter	-		

				Act	civities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarte Target		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Synchronization and Al of Holstein, Holstein x Dexter & Dexter groups	Sept 2025	25		
					Daily milk production evaluation of Holstein, Holstein x Dexter & Dexter groups	Daily			
					Continue with production monitoring of issued Dexter females under rural conditions.				
					Develop and implement research proposals addressing production constraints on animal production	Ongoing through quarter	20	New research needs	
					On-going maintenance, data- recording and data analysis of existing implemented research projects	Ongoing through quarter	300	Research protocol guidelines	
					On-going assistance to farmers and extension by providing technical guidance and advice on all aspect regarding livestock production	Ongoing through quarter	30	Research protocol guidelines	
					Administering of semi-structured questionnaires to 20 pig co- operatives/farmers per 3 local municipalities per each district municipality	Once a month	40	Number of pig farmers identified to be interviewed	
					Maintenance and data collection in trial evaluating the crossbreeding of Brahman sires with Nguni Dam lines	Daily	25	Goods & services to render data collection	
					Monitoring of tick loads on cattle groups and vegetation in anti-tick vaccine trial at Bathurst R.C.	Once a month	10	Goods & services to render data collection	

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Final classing of Dohne Merino sheep (18 mths)	March	225	Goods & services to render data	
				Mating of Dohne Merino stud ewes (continues)	Jan 2026		collection	
				Weaning of spring-born lambs and final selection of replacement stock for small-stock trials to be mated in autumn	Jan 2026			
				Procurement of replacement stud sires	Feb 2026			
				Final selection of breeding animals of Merino stud	March 2026	5	Goods & services to render data	Improvement
				Weaning and recording of weaning weights			collection	Research Directorate
				Shear mature animals				
				Final classing of replacement goats and preparations for mating season	March 2026	5	Goods & services to render data	
				(Wolwehoek Farm) Weaning of kids.	Feb 2026			Research Directorate
				Compile documentation to dispose of surplus livestock	Monthly			
				Termination of Phase D-test after final measurements in conjunction with SA Studbook technician	February	10	Goods & services to render data collection	
				Final classing of young Nguni stud bulls by Nguni Breed Inspectors	Ongoing			Directorate
				Weighing of cattle at Dohne A.D.I., Bathurst R.C., & Campagna Production System	Monthly			

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator Annua Target		Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Data capturing of historic data for project aiming to evaluate long term effects of climate change on various production systems	quarter	-	Goods & services to execute activities	Livestock Improvement Research Directorate
				Pregnancy diagnosis of mated dairy cows/heifers. Final pregnancy diagnosis of mated dairy cows/heifers		10	Goods & services to render data collection	
				Daily milk production evaluation of Holstein, Holstein x Dexter & Dexter groups				Directorate
				Continue with production monitoring of issued Dexter females under rural conditions				
					Pasture Res	earch Q3		
				Conduct species composition surveys blue bush trial. Implement seasonal burn treatment. Collect soils after burn data	Throughout Quarterly	20	Availability of skilled staff and available burning material	
				Apply winter burn treatment in four plots. Introduce grazing cattle in control	Quarterly	5	Burning material and climate conditions	Livestock improvement research Directorate
				and goat treatment plots. Move goats between browsing plots.				Director ate
				Collect soils data after burning				
				Apply monthly burning treatments. Collect soil samples after burning treatments. Measure grass productivity in all burnt plots		20	Approval by FPA	Livestock improvement research Directorate

				Activities, Timeframes and Budgets	Activities, Timeframes and Budgets					
Output	Output Indicator	Annual Targets	Quarte Targe		Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility		
				Survey production and species composition, data collection Community mobilization for new treatments in the trial	. Quarterly	30	Staff availability Willingness from community	Livestock Development Directorate		
				Maintain vegetative material plots and supply on request	d Throughout Quarterly	8		Livestock improvement research Directorate		
				Data survey and analysis on species composition and soil nutrient	s Throughout Quarterly	10		Livestock improvement research Directorate		
				Harvesting project, do production surveys. Collect soil samples	Throughout Quarterly	10	Staff availability	Livestock improvement research Directorate		
					Agronomic Re	search (Q3)				
				Develop and implement research proposals addressing production constraints on crop production		20		Plant and Crops Production Research Directorate		
				Ongoing maintenance, data recording and data analysis of existing implemented research projects	Oct - Dec 2025	255	skilled Staff	Plant and Crops Production Research Directorate		
				Annual report writing for all research projects	July - Sep 2025	20		Plant and Crop Production Research		
				Preparation and submission o manuscript for publication.	f Oct - Dec 2025	40		Plant and Crops Production		

				Act	civities, Timeframes and Budgets				
Output	Output	t Indicator	Annual Targets	rterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencie	s Responsibility
								personnel, relevant statistic package and scientific Journa	
					Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.		260		of Plant and Crops aff Production Research Directorate ad
					Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding crop production		80		of Plant and Crops aff Production Research Directorate
					Diagnostic services and advisory services on crop production in the province.		80		of Plant and Crops aff Production Research Directorate
						Horticulture re	search (Q3)	_	
					Develop and implement research proposals addressing production constraints on horticultural production		20		of Plant and Crops aff Production Research Directorate
					Ongoing maintenance, data recording and data analysis of existing implemented research projects		165	skilled St	of Plant and Crops aff Production nd Research cal Directorate
					Preparation and submission of manuscript for publication.	Oct - Dec 2025	40		of Plant and Crops aff Production Research Directorate

					Act	civities, Timeframes and Budgets				
Output	Outp	out Indicator	Annual Targets	_	rterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
									relevant statistical package and scientific Journals	
						Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.	Oct - Dec 2025	160		Plant and Crops Production Research Directorate
						Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding horticultural production	Oct - Dec 2025	70		Plant and Crops Production Research Directorate
						Diagnostic services and advisory services on crop production in the province.	Oct - Dec 2025	70		Plant and Crops Production Research Directorate
				Q4	38		Animal Re	esearch		
						Develop and implement research proposals addressing production constraints on animal production	Ongoing through quarter	20	New research needs	Livestock Improvement Research Directorate
						Ongoing maintenance, data recording and data analysis of existing implemented research projects	Ongoing through quarter	300	Research protocol guidelines	Livestock Improvement Research Directorate
						Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding livestock production	Ongoing through quarter	30	Research protocol guidelines	Livestock Improvement Research Directorate

				Act	tivities, Timeframes and Budgets				
Output	Oı	utput Indicator	Annual Targets	arterly rgets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Administering of semi-structured questionnaires to 20 pig cooperatives/farmers per 3 local municipalities per each district municipality	Once a month	40	Number of pig farmers identified to be interviewed	Improvement
					Maintenance and data collection in trial evaluating the crossbreeding of Brahman sires with Nguni Dam lines	Daily	25	Goods & services to render data collection	
					Monitoring of tick loads on cattle groups and vegetation in antitick vaccine trial at Bathurst R.C.	Once a month	10	Goods & services to render data collection	
					Final classing of Dohne Merino sheep (18 months)	March 2026	225	Goods & services to render data	Improvement
					Mating of Dohne Merino stud ewes (continues)	Jan 2026		collection	Research Directorate
					Weaning of springborn lambs and final selection of replacement	Jan 2026			
					stock for smallstock trials to be mated in autumn.	Feb 2026			
					Procurement of replacement stud sires				
					Final selection of breeding animals of Merino stud	March 2026	5	Goods & services to render data	
					Weaning and recording of weaning weights			collection.	Research Directorate
					Shear mature animals				
					Final classing of replacement goats and preparations for mating season (Wolwehoek Farm)	March 2026	5	Goods & services to render data collection	

	1	1 1		Activities, Timeframes and Budget	S	1	1	
Output	Output Indicator	Annual Targets	Quarter Target		Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibilit
				Weaning of kids. Compile documentation to dispos of surplus livestock	Feb 2026 e Monthly			Research Directorate
				Termination of Phase Dtest after fin measurements in conjunction wit SA Studbook technician		10	Goods & services to render data collection	Improvement Research
				Final classing of young Nguni stubulls by Nguni Breed Inspectors	d Ongoing			Directorate
				Weighing of cattle at Dohne A.D. Bathurst R.C., & Campagr Production System				
				Data capturing of historic data for project aiming to evaluate long term effects of climate change on various production systems	n quarter	-	Goods & services to execute activities	Livestock Improvement Research Directorate
				Pregnancy diagnosis of mated dair cows/heifers. Final pregnand diagnosis of mated dairy cows/heifer	y	10	Goods & services to render data collection	
				Daily milk production evaluation of Holstein, Holstein x Dexter Dexter groups				Directorate
				Continue with production monitoring of issued Dexter female under rural conditions				
					Pasture Res	earch Q4	<u> </u>	
				Data analysis Trail monitoring	Throughout Quarterly	30	Software availability	Animal Improvement Directorate

				Act	tivities, Timeframes and Budgets				
Output	Output	Indicator	Annual Targets	rterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Maintenance of trial Data analysis Measure grass productivity in all burnt plots	Throughout Quarterly	20		Animal Improvement Directorate
					Survey production and species composition, data collection.	Throughout Quarterly	20	Willingness from	Livestock Development Directorate
					Maintain vegetative material plots and supply on request	Throughout Quarterly	10	farmers and	Animal Improvement Directorate
					Data analysis on species composition and soil nutrient Research report write up	Throughout Quarterly	10	availability	Animal Improvement Directorate
					Do species composition data collection. Collecting soil samples	Throughout Quarterly	30	skilled staff	Animal Improvement Directorate
						Agronomic Res	search (Q4)		
					Develop and implement research proposals addressing production constraints on crop production	Jan- March 2026	20	skilled Staff personnel	Plant and Crops Production Research Directorate
					Ongoing maintenance, data recording and data analysis of existing implemented research projects	Jan- March 2026	180	skilled Staff	Plant and Crops Production Research Directorate
					Preparation and submission of manuscript for publication.	Jan - March 2026	30		Plant and Crops Production

			Ac	tivities, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
							relevant statistical package and scientific Journals	Research Directorate
				Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.	,	150		Plant and Crops Production Research Directorate
				Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding crop production		70		Plant and Crops Production Research Directorate
				Diagnostic services and advisory services on crop production in the province.		53		Plant and Crops Production Research Directorate
					Horticulture re	esearch(Q4)		
				Develop and implement research proposals addressing production constraints on horticultural production		20		Plant and Crops Production Research Directorate
				Ongoing maintenance, data recording and data analysis of existing implemented research projects		110	skilled Staff	Plant and Crops Production Research Directorate
				Preparation and submission of manuscript for publication.	Oct - Dec 2025	20		Plant and Crops Production Research Directorate

					Ac	tivities, Timeframes and Budgets				
Output	0	utput Indicator	Annual Targets	_	arterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
									scientific Journals	
						Preparation and submission of abstract for international and national congresses. Presentation in the international and national congresses as well as seminar series.	Oct - Dec 2025	110		Plant and Crops Production Research Directorate
						Ongoing assistance to farmers and extension by providing technical guidance and advice on all aspect regarding horticultural production	Oct - Dec 2025	70		Plant and Crops Production Research Directorate
						Diagnostic services and advisory services on crop production in the province.	Oct - Dec 2025	32		Plant and Crops Production Research Directorate
Reliable resource	5.1.2	Number of samples	2 600	Q	200	Conduct chemical and mechanical	April- June 2025	92.10	Clients (farmers,	Dohne Analytical
data for planning and decision		(Soils, Plants, Feed and Water)		Q2	1 000	analysis of soils, chemical analysis of plants, feed, manures and water for	July-Sep 2025	340.77	researchers and private sector)	Services
making		analysed to support		Q3	1 000	quality and fertilizer	Oct- Dec 2025	340.77		
		decision making of clients.		Q4	400	recommendations.	Oct- Dec 2025	147.36		
Aquaculture enterprises	5.1.3	Number of aquaculture	8	QI	I	Engagement with stakeholders regarding aquaculture projects	April- June 2025	20	Farmers, Extension	Animal Research and Technology
supported		projects supported				Conduct technical site visits on aquaculture farms in consultation with district officials	April- June 2025	20	officers, technicians and scientists	Transfer
						Provide inputs into business plans and proposals as requested	April- June 2025	-		
				Q2	2	Engagement with stakeholders regarding aquaculture projects	July-Sep 2025	20	Farmers, Extension	

					Act	tivities, Timeframes and Budgets				
Output	0	utput Indicator	Annual Targets		arterly rgets	Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Conduct technical site visits on aquaculture farms in consultation with district officials	J. /	20	officers, technicians and scientists	Animal Research and Technology Transfer
				Q3	2	Provide inputs into business plans and proposals as requested	July-Sep 2025	-	Farmers, Extension officers	Animal Research and Technology
						Construction of Dohne Aquaculture Demonstration facility	April-June 2025 2025	2 300	Personnel and budget	Transfer
				Q4	3	Construction of Dohne Aquaculture Demonstration facility	July-Sep 2025	2 800	Relevant aquaculture	Animal Research and Technology
						Construction of Dohne Aquaculture Demonstration Facility & Final Handover		3 100	stakeholders, technicians and scientists	Transfer
Fishing cooperatives supported	5.1.4	Number of fishing cooperatives supported	10	QI	I	Engagement with the DFFE and Districts regarding fisheries projects support		20	Technicians and Scientists	Animal Research and Technology Transfer
						Conduct technical site visit and needs analysis on identified capture fishers	April- June 2025	20	officers,	Animal Research and Technology Transfer
						Prepare a report to determine future interventions.	April- June 2025	-	officers,	Animal Research and Technology Transfer
				Q2	2	Develop specifications and approval for items to be procured to support the identified small-scale fishers		-	Personnel and budget	Animal Research and Technology Transfer
						Tender process commencement and appointment of a suitable service	• , .	-	Personnel and budget	Animal Research and Technology Transfer

					Act	tivities, Timeframes and Budgets				
Output	Output Indicator Annual Targets		Annual Quarterly Targets		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility	
						provider for supply and delivery of relevant fishing gear and equipment			Fishers, technicians and scientists	
				Q3	2	Continuous technical support to fishing cooperatives	Oct -Dec 2025	20	Personnel and budget Fishers, technicians and scientists	Animal Research and Technology Transfer
				Q4		Delivery of fishing gear and equipment to fishing cooperatives	Jan -March 2025	2 000	· ·	Provide technica support to the identified smallscale fishers

6.2 Sub-Programme 5.2: Technology Transfer Services

Purpose: To disseminate information on research and technology developed to clients, peers and scientific community and relevant stakeholders.

			Activ	ties, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Scientific paper published	5.2.1 Number of scientific papers published.	6	QI -	Drafting of papers for publication	5 days	51	Scientists, Research findings	Director, Technicians and Agricultural
				Submit paper for peer review	l day		Relevant reviewers	Advisors
				Submit paper to journal editor	I day		Publishers.	
			Q2 -	Incorporate reviewer comments	I week	60	Comments made	
				Prepare paper for publication	9 weeks		Data to be published	
				Submit to journal editor	I day		Publishers.	
			Q3 -	Prepare papers for publication	9 weeks	80	Data to be published	
				Submit paper for peer review	I week		Relevant reviewers	
				Submit to journal editor	I week		Publishers	
				Incorporate reviewers comments	3 weeks		Comments made	
			Q4 6	Incorporate reviewers comments	3 weeks	52	Comments made	
				Papers published	3 months		Publishers.	

				-	Activiti	es, Timeframes and Budgets					
Output		Output Indicator	Annual Targets	_	rterly gets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Respo	onsibility
presented at	5.2.2	Number of research presentations made at	32	QI	-	Submit abstracts to Congress organizers	I day	125	Availability of abstract.	and	Technicians Agricultural
peer review events		peer reviewed events				Prepare poster/presentations	3 weeks		Scientists, Research findings	Advisors	
				Q2	26	Submit abstracts to Congress organizers	I day	250 000	Availability of abstract.	and	Technicians Agricultural
						Presentations at GSSA Congress	5 days		Presentation work	Advisors	
						Presentations at SASAS Congress	5 days		Presentation work		
						Present in the SASAT congress	5 days		Presentation work		
						Present in the SOMPED	5 days		Presentation work		
				Q3		Submit abstracts to Congress organizers	l day	139 500	Availability of abstract.	and	Technicians Agricultural
						Present in 6 th Annual International Congress of Algae	5 days		Presentation work	Advisors	
						Prepare poster/presentations	I day		Data to be published		
					Present in Global Change Congress	5 days		Presentation work			
			Q4	2	Presentations at Combined Crop/Soil & Horticulture Congress	5 days	139 500	Presentation work	Director, and Advisors	Technicians Agricultural	
						Present in South African Society Plant Pathologist congress	5 days		Presentation work		

				-	Activiti	es, Timeframes and Budgets				
Output	(Output Indicator	Annual Targets	,		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Present in South African Association of Botanist congress	,		Presentation work	
Research presented at technology transfer events	5.2.3	Number of research presentations made at technology transfer events	20	QI	4	Conduct social facilitation for information days with smallholder / communal farmers in six districts and Dohne ADI to share new and/or updated knowledge on citrus, deciduous fruits, chicory, pineapple, red meat, wool, grain (maize), vegetables, aquaculture, macadamia, tea estates, household food gardens (informal trade) in order to develop them into agroentrepreneurs.	7	100 000	and Agricultural	Director, Technicians and Agricultural Advisors
						Organization of logistics for presentations to be held during information days to be held at Dohne ADI. Presentation of new/and updated knowledge on deciduous fruits, grain (maize),	l day	-	Facilities for technology events Venues and projectors	
				Q2	6	vegetables, aquaculture. Organization of logistics for presentations to be held during information days to be held at Dohne ADI.	,	150 600	and Agricultural	Director, Technicians and Agricultural Advisors

			Activit	ies, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Presentation of new/and updated knowledge on citrus, pineapple, red meat, wool, dairy and poultry.		1	Venues and projectors	Director, Technicians and Agricultural Advisors
				Conduct meetings with private partners like ARC, PIONEER, NWGA, SA Nguni Stud Society, National Emerging Redmeat Producers Organisation etc. as well as strategic institutions like ARC, tertiary institutions for them to partner in the delivery and logistics of presentations.	,	-		Director, Technicians and Agricultural Advisors
			Q3 5	Organization of logistics for presentations to be held during information days to be held at Dohne ADI.	,	125 000	Farmers, venues and Agricultural advisors	Director, Technicians and Agricultural Advisors
				Presentation of new/and updated knowledge on citrus, chicory, vegetables, aquaculture, macadamia, tea estates, household food gardens.	l day	-	Farmers, venues and Agricultural advisors	
			Q4 5	Organization of logistics for presentations to be held during information days to be held at Dohne ADI.	,	125 000	Farmers, venues and Agricultural advisors	Director, Technicians and Agricultural Advisors
				Presentation of new/and updated knowledge on, chicory, pineapple, red meat, wool, grain	,	-	Farmers, venues and Agricultural advisors	

				1	Activiti	es, Timeframes and Budgets				
Output		Output Indicator		Quarterly Targets		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						(maize), household food gardens.				
Technologies developed for smallholder producers	5.2.4	Number of new technologies developed for the smallholder producers		QI	-	Synthesis of research findings and identification of findings that can be converted into technologies. Engagement of relevant scientist and work together in the development of the technology.		90 000	Scientists	Director, Technicians and Agricultural Advisors
		Q2	-	Processing research findings into technologies that can be implemented by smallholder farmers. Seeking advice from technology development specialists.		50 000	Scientists			
				Q3	-	Development of new technologies as informed by research findings.	4 weeks	70 000	Specialists	Director, Technicians and Agricultural Advisors
				Q4	4	Distribution of technologies to smallholder farmers for adoption with Agricultural advisors.	,	26 650	and Agricultural	Director, Technicians and Agricultural Advisors
developed for smallholder	5.2.5	Number of booklets developed for the smallholder producers	6	QI	-	Develop booklets to address sector-based production constraints Distribute booklets at DoA	,	125 000	information and development	Advisors
producers				Q2 Q3	2	offices, farmers and information days at appropriate	i uay	125 000 125 000	and Agricultural	Director, Technicians and Agricultural Advisors

					Activiti	es, Timeframes and Budgets				
Output		Output Indicator	Annual Quarterly Targets Targets		_	Activities (Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Q4	2		6 days	125 000		
Trials demonstrated	5.2.6	Number of demonstration trials conducted with farmers in order to impart knowledge and skills on farming practices	10	QI	-	Do social facilitation for demonstration trials with smallholder / communal farmers and Agricultural advisors in six districts, Mthatha dam, Dohne ADI and Cradock ADI to demonstrate newly developed technologies on deciduous fruits, red meat, wool, grain (maize), vegetables and aquaculture in order to facilitate technology adoption for improved production. Organization of logistics for	,	141 250	and Agricultural advisors	Director, Technicians and Agricultural Advisors Director, Technicians
						demonstration trials on vegetable production to be held at Mthatha dam.	,		and Agricultural advisors	
				Q2	3	Implement demonstration trial at Mthatha dam for vegetable production.	-	174 000	Fields, seed and fertilizers	Director, Technicians and Agricultural Advisors
						Conduct meetings with private partners like ARC, PIONEER, NWGA, SA Nguni Stud Society, Red Meat Association of South Africa, etc. as well as strategic institutions like ARC, tertiary institutions for them to partner			Farmers, venues and Agricultural advisors	Director, Technicians and Agricultural Advisors

			Α	ctiviti	ies, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	,		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					in the implementation of demonstration trials.				
			Q3	4	Implement demonstration trial at Alfred Nzo, OR Tambo, Cradock and Chris Hani to demonstrate newly developed technologies on deciduous fruits.		174 500	Farmers, venues and Agricultural advisors	Director, Technicians and Agricultural Advisors
					Lay out of the demonstration to be implemented.	2 days		Farmers, venues and Agricultural advisors	
					Implement demonstration trial.	2 days		Fields, seed and fertilizers	
			Q4	3	Implement demonstration trial advisors in six districts, Dohne ADI and Cradock ADI to demonstrate newly developed technologies on red meat, wool, grain (maize), vegetables and aquaculture in order to facilitate technology adoption for improved production.	,	136 000	Fields, seed and fertilizers	Director, Technicians and Agricultural Advisors
					Data collection and analysis	2 days		Statistical software	
					Write reports and publication of the demonstration trial findings.	6 days		Analyzed data	
					Conduct meetings with private partners like PIONEER, NWGA, SA Nguni Stud Society,			Farmers, venues and Agricultural advisors	Director, Technicians and Agricultural Advisors

	Activities, Timeframes and Budgets											
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -31 March 2026)	Rudget ner	Dependencies	Responsibility				
				National Emerging Redmeat Producers Organisation etc as well as strategic institutions like ARC, tertiary institutions for them to partner in the implementation of demonstration trials.								

6.3 Sub-Programme 5.3: Research Infrastructure Support Services

Purpose: To manage and maintain research infrastructure facilities (research farms, laboratories) and provide support services to perform its research and technology transfer functions.

				-	ctiviti	es, Timeframes and Budgets				
Output	ot Output Indicator		Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Research infrastructure managed	frastructure infrastructure	7	QI	-	Provide research infrastructure for implementation of research projects		780 000	Dohne Research Sections	Infrastructure Services	
						Cultivation of fields, planting of seed, irrigation, topdressing of the feed & harvesting in the form of hay/silage. Provide livestock, feed, fencing, water and sanitation		727 000	Dohne, Bathurst and Cradock	Infrastructure services
						Provide electricity and alternative energy sources		100 000		Infrastructure Services
						Fire belts, veld fires. Registration of FPA, ask quotations & single source		524 000	Research Section	Infrastructure Services
						Repair tractors, implements and machinery kraals/loading ramps		100 000		Infrastructure Services
						Maintain roads, fences and gardens		-		Infrastructure Services
						Maintain animal handling facilities		150 000	Animal section	Building services
						Maintain water supply facilities and sanitation		-		Infrastructure Services
				Q2	-	Provide new fencing for new research trials	July- Sept 25	164 000		Infrastructure Services

Output	Output Indicator	Annual Targets	Quarterly Targets	es, Timeframes and Budgets Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Prepare lands for summer feed planting of seed, irrigation, topdressing of the feed (oats/rygrass)	July- Sept 25	-	Research Services	Field Services
				Maintain buildings, painting, water pipes, maintain electricity		-	Research sections	Infrastructure
				Repair tractors/mowers/water cuts, implements and machinery		-	Research sections	Workshop services
				Maintain roads, fences and gardens		-	Research section	Workshop section
				Maintain animal handling facilities		-	Animal section	Building section
				Maintain water supply facilities and sanitation		-	Animal section	Building section
				Stock water, reservoirs & maintain dams		-	Research sections	Building section
			Q3 -	Repair & controlled environment facilities (hydroponics, tunnels etc.)		-	Crop and horticulture sections	Building section
				Maintain machinery (tractors/mowers/ water cuts: minor & major repairs/service		-	Research sections	Workshop services
				Repair tractors, implements and machinery		-	Research sections	Workshop services
				Maintain roads, fences and gardens		-	Animal section	Building section
				Maintain animal handling facilities		-	Animal section	Building section
				Maintain water supply facilities and sanitation		•	Animal section	Field services

				Α	ctivitie	es, Timeframes and Budgets				
Output	o	Output Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Maintain water supply facilities and sanitation		-	Animal section	Building section
						Capturing records for sewerage usage		-	infrastructure	Field service
				Q4	_	Supply water & spray chemicals	Jan-March 26	-	Research section	Field services
						Cultivation of fields, planting of seed, irrigation, topdressing of the feed & harvesting in the form of hay/silage Maintain machinery		-	Research sections	Field services
						Repair tractors, implements and machinery		-		Workshop services
						Maintain roads, fences and gardens		-		Field services
						Maintain animal handling facilities/ kraals/loading ramps		-		Building section
						Maintain water supply facilities and sanitation		-		Field services







PROGRAMME 6

7 PROGRAMME 6: AGRICULTURAL ECONOMIC SERVICES

Purpose: To provide timely and relevant agricultural economic services to ensure equitable participation in the economy.

7.1 Sub-Programme 6.1: Production Economics and Marketing Support

Purpose: To provide timely and relevant agricultural economic services to ensure equitable participation in the economy.

					Activi	ties, Timeframes and Budg	ets			
Output	Output Indicator Annual Targets			Quarterly Targets		Activities	Timeframes (I April 2025-31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Agri-business supported with market access	6.1.1	Number of Agri Businesses supported with marketing services	119	QI	14	Identify market opportunities for Agri-Businesses.	April - June 2025	900	Pro-active market research by Economists and demand for markets by producers	Deputy Director: Agricultural Economics Services
						Establish marketing services required by agribusinesses			Interest and common purpose for cooperation by producers.	
						Facilitate market information dissemination			Research on market requirements, prices and opportunities available	
				Q2	46	Facilitate market information dissemination	July -Sep 2025	-	Pro-active market research by Economists and demand for markets by producers	Deputy Director: Agricultural Economics Services
						Facilitate linkages of 59 farmers with buyers.		-	Ability to fulfill terms of contract (quantity, quality and time) by producers	
						Provide support to agribusinesses with		-	Interest and common purpose for	

				Activi	ties, Timeframes and Budg	ets			
Output	Output Indicator	Annual Targets	•		Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					marketing services, which include information, marketing cooperative governance, infrastructure.			cooperation by producers.	
			Q3	32	Identify market opportunities for Agri-Businesses. This will be done in all the districts.	Oct -Dec 25	-	Pro-active market research by Economists and demand for markets by producers	Deputy Director: Agricultural Economics Services
					Facilitate linkage of 56 farmers with buyers.		-	Ability to fulfill terms of contract (quantity, quality and time) by producers	
					Provide support to agribusinesses with marketing services, which include information, marketing cooperative governance, infrastructure		-	Interest and common purpose for cooperation by producers and volumes to justify marketing infrastructure.	
			Q4	27	Identify market opportunities for Agri-Businesses. This will be done in all the districts.	Jan-March 26	-	Pro-active market research by Economists and demand for markets by producers	Deputy Director: Agricultural Economics Services
					Provide support to agribusinesses with marketing services, which include information, marketing cooperative governance, infrastructure		-	Interest and common purpose for cooperation by producers and volumes to justify infrastructure	
					Facilitate linkage of 43 farmers with buyers		-	The ability to fulfill terms of contract	

					Activi	ties, Timeframes and Budg	ets									
Output	C	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibilit						
									(quantity, quality and time) by producers							
	6.1.2	Number of Agri Businesses supported with production economic services	341	QI	85	Provide support to agribusinesses with financial record keeping	April -June 25	I 400	The ability for farmers to commit in financial record keeping exercise.	Deputy Director Agricultural Economics Services						
		economic services				Conduct financial feasibility studies		-	New business opportunities or entrepreneurs aspiring to venture in a new geographical area							
						Compile business plans according to the prescribed template		-	New business opportunities or entrepreneurs aspiring to venture in a new geographical area							
						Update 33 input, output prices and compile enterprise budget		1	- Business plan development or a new enterprise.							
										Q2	101	Provide support to agribusinesses with financial record keeping		5 -	Ability for farmers to commit in financial record keeping exercise.	Deputy Director Agricultural Economics Services
						Conduct financial feasibility studies		- New busine	New business opportunities or							
					Compile business plans according to the prescribed template		-	entrepreneurs aspiring to venture in a new geographical area								
							Development of financial feasibility and viability templates.		-	Business plan development or a new enterprise.						

				Activi	ties, Timeframes and Budg	ets			
Output	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Q3	79	Provide support to agribusinesses with financial record keeping.	Oct -Dec 25	-	None. This activity is done as a standard operating procedure for decision making by clients	Deputy Director: Agricultural Economics Services
					Conduct financial feasibility studies		-	New business opportunities or	
					Compile business plans according to the prescribed template	i 	-	entrepreneurs aspiring to venture in a new geographical area	
					Update input, output prices and compile enterprise budget	2	-	Business plan development or a new enterprise.	
			Q4 78		Collection and dissemination of economic and marketing information to clients.		-	None. This activity is done as a standard operating procedure.	Deputy Director: Agricultural Economics Services
					Development of financial feasibility and viability templates.		-	Availability and preparedness of stakeholders aspiring for partnerships formation.	
					Conduct financial feasibility studies		-	New business or opportunities or	
				Compile business plans according to the prescribed template		-	entrepreneurs aspiring to venture in a new geographical area		
			Update 33 input, output prices and compile enterprise budget		-	Availability of information on new costs for inputs and			

					Activi	ties, Timeframes and Budge	ets							
Output	C	Output Indicator	Annual Quarterly Targets Targets			Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility				
									mechanisation machinery					
	6.1.3	Number of producers with SA Gap certification	10	QI	-	Facilitate pre-audit sessions with Perishable Products Export Control Board (PPECB) for SA GAP compliance	April- June 25	400	Producers actively in farming	Deputy Director: Agricultural Economics Services				
				Q2	-	Facilitate one on one sessions with Perishable Products Export Control Board (PPECB) for SA GAP compliance	July-Sep 25							
				Q3	-	Co-ordinate workshops on SA GAP certification.	Oct Dec 25							
						Facilitate final audits with PPECB for SA GAP accreditation.								
				Q4	10	Identify producers requiring certification and co-ordinate workshops on SA GAP certification	Jan - March 26	_						
						Facilitate re-certification with PPECB for SA GAP accreditation								
	6.1.4	6.1.4 Number of agricultural shows conducted to promote market access for locally produced	agricultural shows conducted to promote market access for locally		QI	ı	Scheduling of the 4 agricultural shows targeted. Mobilize smallholder farmers for the attendance of agricultural shows	April -June 25	I 400	Commodity producers and reputable commercial partners	Deputy Director: Agricultural Economics Services			
			produced	produced	produced	produced				Hosting of agricultural shows in various District Municipalities.				

					Activi	ties, Timeframes and Budge	ets														
Output	c	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025- 3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility											
				Q2	I	Hosting of agricultural shows in various District Municipalities.	July Sep 2025														
				Q3	I	Hosting of agricultural shows in various District Municipalities.	Oct -Dec 25														
	6.1.5 Number of		Q4	I	Hosting of agricultural shows in various District Municipalities.	Jan March 26															
					Set out criteria for a specific partnership and develop the required partnership(s)																
	6.1.5		46	QΙ	-	Identify Agribusinesses with	April June 25	66	Commodity	Director:											
		agribusiness supported with			Q2	15	BEE compliance needs.	July -Sep 2025		producers and reputable commercia	Agricultural Economic										
		Black Economic		Q3	20	Provide advisory services on BEE Compliance measures.	Oct -Dec 25		partners	Services											
		Empowerment	Empowerment advisory services	advisory services		Q4	11	Facilitating the implementation of AgriBEE Sector Code, AgriBEE Fund and Agri-business Finance for Production.	Jan -March 26												
	6.1.6	6.1.6 Number of black farmers assisted for commercialization through targeted	100	100	100	100	100	100	100	100	100	100	100	100	QI	-	Assessment of farms for commercialization purposes	April -June 25	500	Development of the evaluation criteria for farms identified for commercialization	Director: Agricultural Economic Services
	through targeted support													Development of different intervention packages			Assessment reports, identifying various farm levels	,			
					Workshops on enterprise development			Development packages for each farm													
				Q2	-	Execution of Marketing services.	July-Sep 25	-	Agreements on intervention packages	Director: Agricultural											

				Activi	ties, Timeframes and Budge	ets			
Output	Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025-31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
					Business plan development Financial record keeping program				Economic Services
			Q3	-	Market linkages Monitoring financial records	Oct -Dec 25	1	Exploration of market requirements Cooperation of smallholder farmers on Financial record keeping program	Director: Agricultural Economic Services
			Q4	100	Reports on Market access program Reports Financial viability of the 100 farms	Jan -March 26	-	Implementation of marketing services Availability of business plan Properly kept financial records	Director: Agricultural Economic Services

7.2 Sub-Programme 6.2: Agro-Processing Support

Purpose: To facilitate agroprocessing initiatives to ensure participation in the value chain.

					Activiti	es, Timeframes and Budgets				
Output	C	Output Indicator	Annual Targets		arterly rgets	Activities	Timeframes (I April 2025- March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Agri-business supported	6.2.1	Number of Agribusinesses supported with agro-processing initiatives	2	QI	-	Workshops on Agro-processing Facilitate the identification of the market for the processed product Conduct feasibility study for the optimum utilization of the plant	April- June 25	-	Records of input supplies, market requirements and financial performance Pro-active market research by Economists and demand for markets by producers Potential production volumes and capacity of the plant	Deputy Director: Agricultural Economics Services
				Q2	ı	Facilitate the identification of the market for the processed product Conduct feasibility study for the optimum utilisation of RED hubs	July -Sep 25	-	Pro-active market research by Economists and demand for markets by producers Potential production volumes and	Deputy Director: Agricultural Economics Services

			Activit	ies, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025- March 2026)	Budget per Activity R'000	Dependencies	Responsibility
							capacity of the plant	
				Facilitate the infrastructural development for the processing plant.			Volume of produce to justify infrastructure development.	
				Facilitate the training of the compliance support.			Compliance requirements for agroproducers and identification of non-conformances	
			Q3 I	Facilitate the identification of the market for the processed product	Oct -Dec 25	-	Pro-active market research by Economists and demand for markets by producers	Deputy Director: Agricultural Economics Services
				Facilitate implementation of the feasibility assessment findings on RED hubs			Potential production volumes and capacity of the plant	
				Facilitate the implementation of the compliance support.			Compliance requirements for agroproducers and identification of nonconformances	

					Activitie	es, Timeframes and Budgets				
Output	Output Indicator		Annual Targets		arterly rgets	Activities	Timeframes (I April 2025- March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Q4	-	Facilitate the identification of the market for the processed product	Jan -March 26		Pro-active market research by Economists and demand for markets by producers	Deputy Director: Agricultural Economics Services
						Facilitate the implementation of the compliance support.			Compliance requirements for agroproducers and identification of non-conformances	

7.3 Sub-Programme 6.3: Macroeconomics Support

Purpose: To provide economic and statistical information on the performance of the agricultural sector in order to inform planning and decision making.

					Activitie	es, Timeframes and Budgets				
Output	C	Output Indicator	Annual Targets		arterly rgets	Activities	Timeframes (I April 2025- March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Economics Reports	6.3.1	Number of economic reports compiled	33	QI Q2	9	Collection of data on agricultural commodities and macroeconomic indicators	April -June 25 July-Sep 25	843	Availability of macro-economic data mining	Deputy Director: Agricultural Economics
				Q3 Q4	10	Build and maintain relevant databases on the agricultural commodities and macro-	Oct -Dec 25 Jan March 26		packages eg. Quantec easy data	Services
						economic indicators Processing of data through analysis using statistical methods			Availability of relevant and reliable data	
						Compilation of Macro-economic reports.			Availability of Statistical packages such as SPSS	
						Distribution of macro-economic reports and statistical information			Availability of relevant and reliable data	
						Respond to data inquiries by internal and external clients			DoA (Communication) publication platforms	
									Turnaround time for data collection, collation and analysis	







8 PROGRAMME 7: AGRICULTURAL EDUCATION AND TRAINING

Objective: To provide and facilitate structured and vocational agricultural education and training to establish a knowledgeable, prosperous and competitive sector.

8.1 Sub-Programme 7.1: Higher Education and Training

Objective: To provide and facilitate accredited vocational agricultural qualifications.

				Activiti	es, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Skilled participants and employable graduates in the sector	 Number of students enrolled to complete accredited Higher Education and Training (HET) qualifications		QI	-	Continue with academic programme offerings and practicals.	April- June 25		Number of student meeting minimum performance requirements for progressing to next academic level, meeting of minimum quality assurance of standards	Cox Principal: TARDI
			Q2	-	Continue with academic programme offerings and practicals.	July -Sep 25		Meeting of legislated minimum entry requirements	
			Q3	-	Receive and process application for next academic year	Oct – Dec 25		application	
			Q4	600	Admit and register new students	Jan – March 26		Meeting of legislated selection criteria	Principal: Fort

	1			•	Activit	ies, Timeframes and Budgets				T
Output	,	Output Indicator	Annual Targets			Activities	Timeframes (I April 2025 -3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
										Principal: TARD
	7.1.2	Number of students graduated with Agricultural qualification.	155	QI	-	Offer theoretical and practical training Conduct continuous assessments of students performance	April - June 25		Student meeting minimum performance requirements for progressing to graduation, meeting of minimum quality assurance of standards, number of students meeting compliance towards graduating	
				Q2		Offer theoretical and practical training	July - Sep 25		Students meeting minimum performance requirements for progressing to graduating, meeting of minimum quality assurance of standards, number of students meeting compliance towards graduating	
						Conduct continuous assessments of students performance			Students meeting minimum performance requirements for progressing to graduating	

			Activi	ties, Timeframes and Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Conduct semester examinations Process and issue results			Students meeting minimum performance requirements for progressing to graduating Moderation and	
				Organise and implement			supplementary exams Availability of	
			Q3	experiential training Offer theoretical and practical training	Oct – Dec 25		minimum	
				Conduct continuous assessments of students performance			minimum	
			Q4 155	Offer theoretical and practical training	Jan– March 26		qualification	

Output	Output Indicate	or Annual	Quarterly	Activities	Timeframes (I April 2025	Budget per	Dependencies	Responsibility
Guepue	Output marcaet	Targets	Targets	Activities	-31 March 2026)	Activity R'000	Dependencies	пеэропэнне
							assurance of standards, number of students meeting compliance towards graduating	
				Conduct continuous assessments of students performance			Student meeting minimum performance requirements for progressing to graduate	Principal: Fort Cox Principal: TARD
				Conduct semester examinations			Student meeting minimum performance requirements for progressing to graduate	Principal: Fort Cox Principal: TARD
				Process and issue results				Principal: Fort Cox Principal: TARD

8.2 Sub-Programme 7.2: Agricultural Skills Development

Objective: To provide and facilitate formal ad nonformal agricultural skills development through structured vocational education and training programmes

					Δ	ctivities, Timeframes and	Budgets			
Output		Output Indicator	Annual Targets		rterly	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Skilled Producers. Efficiently	7.2.1 Number participants trained skills developmen			QI	300	Conduct pre-training assessment visits for non/accredited trainings.	April - June 2025	2 664	Registered Co-ops and Community Projects.	Director: AET& QA and Director: FS&AI
capacitated farmer/sector beneficiaries.		programmes in the sector				Assess state of readiness to conduct training in respect of project beneficiaries, and training sites			Training requests received through skills audit facilitation and written requests from various sector beneficiaries.	
						Develop training specifications, advertise and procure training materials/requisites and services.			Expression of Interest, transport and accommodation for SDCs and training officers	
						Implementation of training plan	g		Approved CASP project list and approved Business Plan	CD: HIC
						Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services			Transport and accommodation for SDCs and training officers	CD: HIC
				Q2	800	Assess state of readiness to conduct training in respect of project beneficiaries, and training sites.		3 786	Transport and accommodation for SDCs and training officers, readiness on the part of the sector beneficiaries and their availability for training	
						Implementation of the training plan			Approved Provincial CASP list, approved CASP business plan.	CD: HIC

				d Budgets					
Output	Output Indicator	Annual Targets	,		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Ç	751	Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services		5 198	Transport and accommodation for SDCs and training officers, readiness on the part of the sector beneficiaries and their availability for training	
					Conduct pre-training assessment visits for accredited and/or non-accredited training:			Transport and accommodation for SDCs and training officers, readiness on the part of the sector beneficiaries and their availability for training	
					Assess state of readiness to conduct training in respect of project beneficiaries, and training sites.			Transport and accommodation for SDCs and training officers, readiness on the part of the sector beneficiaries and their availability for training	QA and Director: FS&AI
					Advertise and procure training materials/ requisites and services.	es		Approved Provincial CASP list, approved CASP business plan	CD: HIC
					Implementation of the training plan			None	CD: HIC
					Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services			Transport and accommodation for SDCs and training officers, readiness on the part of the sector beneficiaries and their availability for training	QA and Director: FS&AI
			Q4	400	Conduct skills audit of farmers and youth for training for approved CASP and equitable share projects		2 838		

					A	Activities, Timeframes and	d Budgets			
Output		Output Indicator	Annual Targets	_	rterly gets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
						Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services	:		Approved Provincial CASP list, approved CASP business plan	Director: AET& QA
						Implementation and Development of the training plan for 2025/2026			Development and Approval of Training Plan	CD: HIC
Enhanced Farming	7.2.2	Number of farming projects mentored	100	QΙ	-	Receive a list of identified farms through district offices		236	Commodity groups working groups	CD: HIC & Director AET &
Business acumen		according to different commodities in order to		Q2	-	Develop selection criteria		236		QA
acumen		make them profitable		Q3 -		nformed by Extension Norms and Standard	Oct - Dec 2025	236	Transport and accommodation for SDCs and Head Office Officials	
				Q4	100	Select and verify the farms	Jan – March 2026	236	TSDCs and Head Office Officials	
						Implement mentorship in the farm units				
						Appointment of mentors				
						Monitor progress made and evaluate effectiveness of mentorship programme				
Efficiently capacitated farmers/	7.2.3	Number of Farmworkers completing accredited training to develop skilled	250	QI	-	Conduct pre-training assessment visits for accredited training:	April - June 2025	-	Social mobilization by SDCs and Head Office Officials.	Director: AET
sector beneficiaries		Farmworkers				Develop training specifications, advertise and procure for training.	41		Transport and accommodation for SDCs and Head Office Officials, submission of reports by training providers	QA
						Conduct, monitor and report training progress as well as assessment of skills programmes.			Availability of funds from the SETAs	Manager: Farmer Skills & Learnerships

			Activities, Timeframes and			l Budgets				
Output	Output Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility	
			Q2 130		Conduct pre-training assessment visits for accredited training:	July- Sep 2025	-	, , ,	Director: AET& QA	
					Implement training for Farm Workers.			Transport and accommodation for officials, submission of reports by	Skills &	
					Develop training specifications and submit to SCM, advertise and procure for training.			training providers	Learnerships	
					Conduct, monitor and report training progress as well as assessment of skills programmes.					
				Q3 120	Assess state of readiness to conduct training in respect of project beneficiaries, and training sites.					
			Q3		Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services	y f	-		Manager: Farmer Skills & Learnerships	
					Conduct pre-training assessment visits for accredited training:				Manager: Farmer Skills & Learnerships	
					Assess state of readiness to conduct training in respect of project beneficiaries, and training sites.				CD: HIC	
					Develop training specifications, advertise and					

					Activities, Timeframes and Budgets						
Output		Output Indicator			rterly gets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility	
						procure training materials/ requisites and services.					
						Conduct, monitor and report training progress as well as assessment of skills programmes.			Transport and accommodation for SDCs and Head Office Officials	CD: HIC	
						Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services			Approved training plan Availability of suitable qualified mentors. Readiness of sites for mentorship implementation.	CD: HIC	
				Q4	-	Conduct skills audits	Jan – Dec 2026		Approved training plan	CD: HIC	
						Conduct post-training assessment visits to identify gaps and effectiveness of training jointly with extension services			Transport and accommodation for SDCs and Head Office Officials	CD: HIC	
	7.2.4	Number of youth supported towards agribusiness services		QI	73	Placement of new intake of graduates.	April - June 2025	3 711	Number of interns meeting minimum selection requirements for intake into incubation / Placement of qualifying interns on commercial farms and agricultural businesses reports on monitoring of incubated interns / Payment of monthly stipend		
			Q2	-	Exposure to New Venture Creation Courses	Jul - Sept 2025	4 029	Placement of qualifying interns on commercial farms and agricultural businesses / reports on monitoring of incubated interns /Payment of monthly stipend	AET&QA		

					Δ	ctivities, Timeframes and	d Budgets				
Output		Output Indicator	Annual Targets		rterly gets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Respons	sibility
				Q3	47	Ensure development of proposals / business plans so that the Graduate Interns can be exposed to Youth Development Opportunities in the Sector.	Oct - Dec 2025		Reports on monitoring of incubated interns / Payment of monthly stipend / Completion of application documentation and recruitment drive / Completion of Business Plans.	AET&QA	
				Q4	1	Exposure to New Venture Creation Courses	Jan - March 2026		Reports on monitoring of incubated interns / Payment of monthly stipend /Completion of application documentation, compliance / recruitment selection and roll out induction.	AET&QA	
Infrastructure	7.2.6	Number of infrastructure programmes	ture 2	QΙ	•	Monitor payments of retentions	April- June 2025	3 558	Approved Business Plan	CD: HIC	
		implemented in Agricultural Colleges developed to improve				Monitor construction through engineers.			Approved Construction and Design Plans	Director: Institutes	Agric
		the farmer training				Process Payments				CD: P Support	roducer
		capacity		Q2	-	Monitor payments of retentions	Jul- Sept 2025	9 930		Director: Institutes CD: P Support	Agric Producer
						Monitor construction through engineers and receive completion certificates.				CD: HIC	
					Process payments for completed works						
					Continue with construction through appointed service providers.						

				Δ	ctivities, Timeframes and	d Budgets										
Output	Output Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility							
					Monitor construction through engineers and receive completion certificates.				Director: AET&QA Farmer Skills and Learnerships							
			Q3	-	Monitor construction through engineers and receive completion certificates.	Oct Dec 2025	5 850	Approved Construction Plans	Farmer Skills and Learnerships							
					Process payments for completed works			Approved Construction Plans	Farmer Skills and Learnerships							
					Prepare CASP Business plans for following year infrastructure programmes			Approved Construction Plans	Farmer Skills and Learnerships							
					Present business plans to National Assessment Panel			Approved Construction Plans	Farmer Skills and Learnerships							
					Finalize CASP Business plans for following year infrastructure programmes as per NAP recommendations			Approved Construction Plans	AET&QA							
								l				Process payments for completed works			Approved Construction Plans	Farmer Skills and Learnerships
			Q4	2	Get approval for implementation of the CASP Business plans	Jan – March 2026	I 967	Approval by the National Assessment Panel	Farmer Skills and Learnerships							
					Monitor construction through engineers and receive completion certificates.			Approved Construction Plans	Farmer Skills and Learnerships							

	Activities, Timeframes and Budgets													
Output	Output Indicator	Annual Targets	Quarterly Targets	Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility						
				Procure professional services for Infrastructure Construction			Approved Construction Plans	Farmer Skills and Learnerships						
				Process payments for completed works			Approved Construction Plans	Farmer Skills and Learnerships						







PROGRAMME

9 PROGRAMME 8: RURAL DEVELOPMENT

Purpose: To coordinate the development programmes by stakeholders in rural areas

9.1 Sub-programme 8.1: Rural Development Coordination

Purpose: To initiate, plan and monitor development in specific rural areas (CRDP sites) across the three spheres of government in order to address needs that have been identified

Output	0	utput Indicator	Annual Targets		arterly argets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Oversight Reports	8.1.1	Number of oversight reports consolidated on rural development projects implemented through ECRDA	_	ō	_	Facilitate establishment of projects Steering Committee and sitting thereof Sign SLA with ECRDA. Facilitate the transfer of funds to ECRDA Analyse ECRDA performance report, align it with DRDAR monitoring tool and make recommendations to improve production efficiency of the Agency.			ECRDA DRDAR Personnel	Socio Economic Research Directorate
				Q2 Q3	1	ECRDA		49 507 49 507 49 505		

Output	0	utput Indicator		Annual Targets	_	arterly argets	Activities	Timeframes (1 April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Reliable resource data for planning and decision making		Number of Soc Economic resea conducted		7	QΙ	-	Identify commodity and community based clustered sites earmarked for development		-	Site and commodity availability	Socio Economic Research Directorate
		promote sustainable ru livelihoods.	ral				Create awareness amongst beneficiaries and key stakeholders affected on two identified projects for profiling and establishment of baseline data		-	Personnel Budget	
							Develop assessment and profiling tools. Create awareness on two schools selected for outreach program.	May 2025	-		
							Conduct assessment and profiling on two identified projects.	May - June 2025	-		
							Data analysis	May - June 2025			
							Start producing a report on assessment and profiling conducted on two selected projects.		-		
					Q2	2	Create awareness among beneficiaries and key stakeholders affected on two identified projects for profiling and establishment of baseline data		140	Personnel and budget	Socio Economic Research Directorate
							Conduct assessment and profiling on three identified projects. Finalize the reports of the two identified projects.		-		
							Data analysis of the three identified projects. Mobilize inputs for the two schools on outreach program.		-		

Output	Output Indicator	Annual Targets	Quarter Target	Δcfivities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
				Start to develop reports for the two projects.	Sep 2025	-		
				Create awareness among the las beneficiary and key stakeholder affected on identified sites for profiling and establishment of baseline data	d	-		
				Conduct assessment and profiling on the last identified sites	July – Aug 2025	-		
				Data analysis of the three sites	Aug-Sept 2025	-		
				Start to produce reports of the three sites.	e Sept2025	-		
				Create awareness among beneficiarie and key stakeholders affected of Identified sites for profiling and establishment of baseline data	ח	-		
			Q3 3	Create awareness among beneficiarie and key stakeholders affected of identified last project for profiling and establishment of baseline data	า	120	Personnel and budget	Socio Economic Research Directorate
				Conduct assessment and profiling on the last identified project	Oct– Nov 2025	-		
				Data analysis of the two projects. Implement outreach program in the two selected schools.	Oct – Nov 25	-		
				Finalize reports of the two projects	Nov – Dec 2025	-		
				Present reports to internal and external stakeholders	Nov- Dec 2025	-		

Output	Output Indicator	Annual Targets	_	rterly rgets	Activities	Timeframes (I April 2025 -31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
			Q4	2	Create awareness among beneficiaries and key stakeholders affected on Identified sites for profiling and establishment of baseline data		20	budget	Socio Economic Research Directorate
					Conduct assessment and profiling on identified sites	Jan – Feb 2026	-		
					Monitor outreach program in the selected schools. Finalize reports of the last project Present reports to internal and external stakeholders	2026	-		
					Identify potential areas for socioeconomic research and develop a proposal for a research project		-		

9.2 Sub-programme 8.2: Social Facilitation

Purpose: To engage communities on priorities and to institutionalise and support community organisational structures (NGOs etc.)

Output C		tput Indicator	Annual Targets	Quarterly Targets		Activities	Timeframes (I April 2025 –3 I March 2026)	Budget per Activity R'000	Dependencies	Responsibility
Spatial 8. Integrated rural development		Number of basic infrastructure projects	7	QI	-	Develop concept paper on training and implementation of appropriate technology and submit report		-	accommodation &	Socio Economic Research Directorate
		implemented using innovations				Preparation of tender documents				
		and appropriate technologies.				Select beneficiaries and initiate procurement processes				
						Conduct social facilitation				
						Implementation of appropriate technology				
				Q2	2	Implementation of appropriate technology	July- Sept 2025	-		
						Conduct monitoring and evaluation process				
				Q3	3	Implementation of appropriate technology	Oct - Dec 2025	-		
						Monitoring the implementation of Springs				
						Payment of Casual Workers				
				Q4	2	Implementation of appropriate technology	Jan- March 2026	-		
						Payment of casual labour				
						Verification of Springs 2026/27				
	8.2.2	Number of jobs created through		QI	-	Recruitment of casual Labor Deployed in Spring water	April- June 2025	-		

Output	Output Indicator		Annual Targets	Quarterly Targets		Activities	Timeframes (1 April 2025 –31 March 2026)	Budget per Activity R'000	Dependencies	Responsibility
	rural development initiatives	development		Q2	100	Casual Labor Deployed in Spring water (100)	July 2025 - Sept 2025	I 200		Socio Economic Research
			Q3	150	Casual Labor Deployed in Spring water (150)	Oct 2025 - Dec 2025	I 200	Transport	Directorate	
				Q4	100	Casual Labor Deployed in Spring water (100)	Jan 2026 - March 2026	602		
	8.2.3	Number of rural development enterprises supported	105	QI	-	Clothing & Textile Verification of Rural Enterprises to be supported. Initiate procurement process for all enterprises to be supported		-	Personnel, accommodation & Transport	Socio Economic Research Directorate
					Pottery project Project verification Initiate procurement					
				Q2	103	Clothing & Textile & Pottery Monitor Delivery of the sewing machines Proceed with verification of Rural Enterprises to be supported		2 447	Personnel, accommodation 8 Transport	Socio Economic & Research Directorate
					Pottery project Continue with procurement process					
				Q3	2	Water Purification Machine for Juice Making Enterprise Finalizing the procurement process and start delivery and implementation.	2025	190	Personnel, accommodation & Transport	Socio Economic Research Directorate
				Q4	-	Water Purification Machine for Juice Making Enterprise Finalizing delivery process and payment of all suppliers	2026			

